Minutes of the VSC Board of Trustees meeting held Monday, November 2, 2026 at 10:30 a.m. at von Trapp Family Lodge & Resort, 700 Trapp Hill Rd, Stowe and vsc.edu/botzoom. – UNAPPROVED

Note: These are unapproved minutes, subject to amendment and/or approval at the subsequent meeting.

The VSC Board of Trustees met on Monday, November 2, 2026 at 10:30 a.m. at von Trapp Family Lodge & Resort, 700 Trapp Hill Rd, Stowe, Vermont and vsc.edu/botzoom.

Attendance - Monday, November 2, 2026

Board members:	Gwen Bailey-Rowe, Megan Cluver, Kamryn Devero, Lynn Dickinson, David Durfee, Bob Flint, Shirley Jefferson, Rebecca Kapsalis, John Kascenska, Marc Mihaly, Sue Zeller
Absent:	Betsy Ide Bloomer, Janette Bombardier, David Silverman
Chancellor:	Beth Mauch
Presidents:	Joyce Judy, CCV Sherry Kollman, VTSU
Other Attendees:	Nolan Atkins, VTSU Provost (online) Mary Brodsky, Dean of People and Culture Kayla Dewey, Executive Assistant, Board of Trustees Barb Flathers, VTSU Executive Assistant (11:43 a.m., online) Barry Harte, Chief Financial and Operating Officer Jason Kaiser, IT Support (online) David Kupferman, Chief Academic Officer (online) Nicole Mace, CCV Dean of Administration Maurice Ouimet, VTSU VP for Admissions and Enroll. Services Hannah Reid, VTSU Assoc. VP Comms., Alum., and Ex. Affairs Kathryn Santiago, Associate General Counsel Cody Singer, VTSU VP Digital Learning and Op. Effectiveness Patty Turley, General Counsel Meg Walz, Deputy Chief Information Officer

1. Call to Order

Chair Dickinson called the meeting to order at 10:58 a.m.

2. Public Comment

There was no public comment.

3. Presentation: Unity and the System: Presentation on VSC organization

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Chair Dickinson invited General Counsel Patty Turley to present. Ms. Turley provided a brief history on the establishment of the state colleges in Vermont and discussed the governance structure, levels of authority and scope of roles across the system.

4. Executive Session

At 11:26 a.m., Trustee Dickinson moved and Trustee Jefferson seconded the motion to go into executive session, pursuant to pursuant to 1 V.S.A. § 313(a)(1)(A) to discuss contracts, § 313(a)(1)(E) to discuss civil litigation, and § 313(a)(1)(F) to receive confidential attorney client communications, and § 313(a)(3) to discuss employment of a public employee and § 313(a)(2) to discuss real property and § 313(a)(6) to discuss records which were not public. Along with the members of the Board present at the meeting, in its discretion, the Board invited the following to attend different sections of the executive session: the VSC Chancellor, the CCV and VTSU Presidents, the VSC Chief Financial and Operating Officer, the VSC Chief Human Resources Officer, the VSC General Counsel, the VTSU Vice President for Admissions and Enrollment Services, the VTSU Chief of Staff, the VTSU Vice President of Digital Learning and Operational Effectiveness, and VSC Senior Director of Financial Planning & Analysis. The motion was approved unanimously.

The board went into recess for lunch from executive session at approximately 12:00 p.m. and resumed at approximately 1:00 p.m. The board exited executive session at 4:19 p.m. and took no action. The board then went into recess for the day.

Attendance - Tuesday, November 3, 2026

Board members:	Gwen Bailey-Rowe, Megan Cluver, Kamryn Devero, Lynn Dickinson (online), Bob Flint (online), Shirley Jefferson, Rebecca Kapsalis, John Kascenska, Marc Mihaly, Sue Zeller
Absent:	Betsy Ide Bloomer, Janette Bombardier, David Durfee, David Silverman
Chancellor:	Beth Mauch
Presidents:	Joyce Judy, CCV Sherry Kollman, VTSU
Other Attendees:	Angie Albeck, CCV Associate Dean of Students (10:50 a.m.) Nolan Atkins, VTSU Provost (9:26 a.m., online) Mary Brodsky, Dean of People and Culture Kayla Dewey, Executive Assistant, Board of Trustees Barb Flathers, VTSU Executive Assistant (online) Barry Harte, Chief Financial and Operating Officer Jennifer Jones, VTSU AVP of Acad. Support and Edu. Opp. Programs (online) Jason Kaiser, IT Support (online) Rebecca Kirkpatrick, VTSU Title IX and Protected Rights Coordinator (10:50 a.m.)

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David Kupferman, Chief Academic Officer
Nicole Mace, CCV Dean of Administration (online)
Brian Michaud, VTSU Public Safety Officer (online)
Kathryn Santiago, Associate General Counsel
Patty Turley, General Counsel
Meg Walz, Deputy Chief Information Officer

5. Call to order

Vice Chair Cluver called the meeting to order on November 3rd at 9:04 a.m.

6. Approval of October 12 minutes

Trustee Zeller moved and Trustee Jefferson seconded the motion to approve the October 12 minutes. The motion was approved unanimously.

7. Committee Reports

Vice Chair Cluver invited committee chairs in turn to provide the reports for their committees.

a. Audit & Risk Management

Trustee Zeller reported that the Audit & Risk Management met on October 26th during which time they met with the auditors and recommended approval of the Audited Financial statements for FY 2026. VSC's external auditors noted that the FY 2026 Financial Statements received an unmodified opinion, the most favorable opinion an auditor can issue. Following the meeting, the auditors advised that an additional column should be added to the report to include the prior year numbers as a comparison, which is not a material change to the report. The committee went into executive session with the auditors consistent with Government Auditing Standards and to discuss records exempt from access to public records. The committee received an update on whistleblower activity, which required no committee action.

Finally, the committee recognized Controller Toby Stewart's retirement after 19 years serving the VSC. Jocelyn Haley, CPA, will serve as Interim Controller following his departure.

Trustee Zeller moved and Trustee Mihaly seconded the motion to approve Resolution 2026-012 Acceptance of the FY 2026 Audited Financial Statements. The motion was approved unanimously.

b. Diversity, Equity & Inclusion

Trustee Jefferson reported that the Diversity, Equity and Inclusion Committee met on October 19th and heard an educational presentation by Professor Rodney Smolla who is the former President and current faculty at Vermont Law and Graduate School. Professor Smolla provided an educational presentation titled *How the 'DEI Wars' are Playing Out in the Courts* The presentation covered the legal history and current state of the topic, with a particular focus on

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higher education. Following his planned remarks, Professor Smolla responded to questions from the committee.

c. Education, Personnel & Student Life

Trustee Cluver reported that the Education, Personnel, and Student Life Committee met on October 19th and received the Policy 109 reports from both CCV and VTSU. VTSU President Kollmann presented on the development of a committee to create an Academic Portfolio Management Framework to address the long-term quality, relevance, sustainability, and strategic alignment of the university's academic portfolio.

Also in committee, Chief Human Resources Officer Mary Brodsky presented on the VSC pay philosophy to build a more strategic, equitable, and sustainable approach to its workforce. This was followed by a presentation by Legal Counsel Patty Turley on the Guiding Principles for Labor and Employee Relations to prepare for collective bargaining.

At the committee meeting, VTSU President Kollmann gave an update and overview of on VTSU Online programming and development, as well an update on the Online Education BA Pathway. CCV President Joyce Judy then provided an update on health education initiatives at CCV.

Trustee Cluver moved and Trustee Kascenska seconded the motion to approve Resolution 2026-011, Acceptance of AY 2025-2026 Policy 109 Reports and Chancellor's Recommendations. The motion was approved unanimously.

Trustee Cluver moved and Trustee Kascenska seconded the motion to approve Guiding Principles for Labor and Employee Relations. The motion was approved unanimously.

d. Finance & Facilities

Trustee Mihaly brought forward recommended items for the board's consideration from the Finance & Facilities Committee. The first item was a five-year renewal of the Vermont Manufacturing Extension Center grant renewal by the National Institute of Standards and Technology

Trustee Mihaly moved and Trustee Zeller seconded the motion to ratify and approve VMEC five-year NIST grant renewal. The motion was approved unanimously.

The second item related to two endowments: Ben Lyons Memorial Jam Scholarship Fund and the Lyndon Class of 1959 Scholarship Endowment.

Trustee Mihaly moved and Trustee Jefferson seconded the motion to approve the Ben Lyons Memorial Jam Scholarship Fund and the amendment to the Lyndon Class of 1959 Scholarship Endowment. The motion was approved unanimously.

CCV ended the fiscal year with an operating budget surplus and requested that the surplus be moved into its Presidential endowment to support student success.

Trustee Mihaly moved and Trustee Bailey-Rowe seconded the motion to approve CCV FY2026 Surplus Allocation to the CCV Presidential Endowment to Support Student Success. The motion was approved unanimously.

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Both institutions had submitted tuition and fee proposals for AY 2027-28, which were recommended by the committee.

Trustee Mihaly moved and Trustee Zeller seconded the motion to approve AY 2027-28 Tuition and Fee Proposals of VTSU and CCV. The motion was approved unanimously.

VTSU proposed a reduction in the VTSU Online tuition rate for the military in an effort to increase VTSU's presence with the military community.

Trustee Mihaly moved and Trustee Kascenska seconded the motion to approve VTSU Military-Affiliated Tuition Rate. The motion was approved unanimously.

VTSU identified several high-value engineering and construction-related programs that have experienced persistent enrollment challenges. These programs carried differential tuition costs that may create a perceived or actual barrier to enrollment. The proposal was a pilot initiative to see if a new financial aid program might alleviate the barrier. In addition, VTSU seeks to expand its Good Neighbor aid for students residing in certain states.

Trustee Mihaly moved and Trustee Jefferson seconded the motion to approve the VTSU New Financial Aid Initiatives. The motion was approved unanimously.

Trustee Mihaly described proposed changes to Policy 429, Procurement and Contracting. Members of the Board also received the existing policy for comparison purposes. The proposed change, after experiencing several months of the current policy, would retain the Board's role at the policy level, while allowing management to address unnecessary administrative layers.

Trustee Mihaly moved and Trustee Zeller seconded the motion to approve the revised Policy 429, Procurement and Contracting Policy. The motion was approved unanimously.

8. Affirmation of our Mission

Vice Chair Cluver invited General Counsel Patty Turley to present. A copy of the VSC mission was passed to the board. Ms. Turley shared that there had been a call to action by the U.S. Secretary of Education that colleges, universities, and their boards review their mission.

Trustee Cluver moved and Trustee Kascenska seconded the motion to affirm the VSC mission and vision. The motion was approved unanimously.

The board went into recess at 9:42 a.m. and reconvened at 10:34 a.m.

9. President Reports

Vice Chair Cluver invited the presidents in turn to report on their institutions.

President Joyce Judy shared updates on CCV including that they had experienced strong summer and fall with enrollment; 802 Opportunity grant had contributed to an uptick in enrollment numbers; CCV demonstrates a high continuation rate; and that external grant funding is providing opportunities for CCV to expand offerings including the creation of a sonography program at CCV Montpelier.

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President Kollmann provided an update on VTSU including: three-year enrollment trends; acquisition of a title three grant which is enabling micro-credentialling initiatives; the True North Goals road show where Dr. Kollmann's team visited each campus to discuss the university strategy for the upcoming year; institutional advancement initiatives connecting alumni with recruiting events; instances that demonstrate how accountability and trust are being built within the university; fund raising campaign for sports projects; cross-institutional steering committees between CCV and VTSU. Dr. Kollmann also recognized specific staff members for their outstanding contributions to VTSU.

10. Chancellor Report

Vice Chair Cluver invited Chancellor Mauch to report on the system. Chancellor Mauch discussed a vision for the future of the VSC system including focuses on providing Vermonters opportunities for economic mobility, training skilled workers to meet the needs of employers, finding efficient ways to use the system's capital assets, and making college more affordable. She suggested that the system will have to continue building a strong financial footing; make decisions about programs and facilities; invest in areas that will make the strongest financial impact; and continue working collaboratively with the legislature.

11. Other Business

There was no other business.

12. Adjourn

Vice Chair Cluver adjourned the meeting at 11:27 a.m.

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