COMMUNITY COLLEGE OF VERMONT
VERMONT STATE UNIVERSITY

VERMONT
STATE COLLEGES SYSTEM

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MEMORANDUM

TO: David Silverman (Chair), Marc Mihaly (Vice Chair), Lynn Dickinson, David Durfee, Bob Flint, Sue Zeller

FROM: Barry Harte, Chief Financial & Operating Officer

DATE: August 10, 2026

RE: VSC Finance & Facilities Committee Meeting August 17

The VSC Board of Trustees Finance & Facilities Committee is scheduled to meet Monday, August 17, 2026 at 9:00 a.m. at vsc.edu/botzoom.

The meeting will begin with a call to order, public comment and approval of the May 11, 2026 minutes. The committee will then receive updates on the FY 2026 preliminary unaudited financial results, the Workday implementation project, and RFP for new housing on Johnson Campus. Following other business, the committee will go into executive session to discuss real property and records that are exempt from disclosure under the Public Records Act. Following executive session, the committee will then adjourn.

Please contact the board assistant at 802-224-3021 with any questions.

CC: Committee liaisons
Vermont Department of Libraries
VSC Presidents & Vice Chancellors

Vermont State Colleges Board of Trustees
Finance & Facilities Committee
Live session: vsc.edu/botzoom | Stream: vsc.edu/live
Monday, August 17, 2026 at 9:00 a.m.

AGENDA

1. Call to order
2. Public comment[1]
3. Approval of May 11, 2026 minutes
4. FY 2026 Preliminary Unaudited Financial Results
5. Update: Workday implementation project
6. Update: RFP for new housing on Johnson Campus
7. Other business
8. Executive Session to discuss real property and records that are exempt from disclosure under the Public Records Act
9. Adjourn

MATERIALS

1. May 11, 2026
2. Unaudited FY26 Unrestricted Financial Results

[1] Sign up for public comment at vsc.edu/signup. You must be present or logged in to the live session at vsc.edu/botzoom to make a comment.

Minutes of the VSC Board of Trustees Finance & Facilities Committee (F&F) meeting held Monday, May 11, 2026 at 10:00 a.m. virtually at vsc.edu/botzoom. – UNAPPROVED

Note: These are unapproved minutes, subject to amendment and/or approval at the subsequent meeting.

The VSC Board of Trustees Finance & Facilities (F&F) Committee held a meeting on Monday, May 11, 2026 at 10:00 a.m. virtually at vsc.edu/botzoom.

Attendance

Committee members:	David Silverman (Chair), Marc Mihaly (Vice Chair), Coleen Bruyette, Megan Cluver (10:25 a.m.) Lynn Dickinson, David Durfee, Bob Flint (left at 10:58 a.m.), Sue Zeller
Liaisons:	Rick Arend (CCV faculty), Ryan Dulude (CCV staff), Marybeth Lennox-Levins (VTSU faculty)
Absent liaisons:	Korey Kubricki (VTSU staff)
Presidents:	David Bergh, VTSU Joyce Judy, CCV
Other Attendees:	Kelley Beckwith, VTSU Vice President of Student Success Kayla Dewey, Executive Assistant, Board of Trustees Wilson Garland, Chief Information Officer Irene Irudayam, VTSU AVP for Inst. Research Jason Kaiser, IT Support Nicole Mace, CCV Dean of Administration Maurice Ouimet, VTSU VP for Admissions and Enrollment Sharron Scott, Chief Financial and Operating Officer Toby Stewart, Controller Patty Turley, General Counsel Littleton Tyler, VTSU Chief Business Officer

1. Call to Order

Chair Silverman called the meeting to order at 10:00 a.m.

2. Public Comment

There was no public comment.

3. Approval of April 13, 2026 minutes

Trustee Zeller moved and Trustee Dickinson seconded the motion to approve the minutes of April 13, 2026. The motion was approved unanimously.

4. Review & Recommend Northern Lights Grant

Chair Silverman invited President Judy to review the Northern Lights grant request for the Community College of Vermont. President Judy described this was a one-year, renewable grant to support the Northern Lights hub for early childhood professional development across Vermont—providing training, career advising, and essential system infrastructure for the workforce. The anticipated award for FY27 was approximately $1.85 million, funded through state and federal sources, with quarterly reimbursement and no required institutional match.

Trustee Dickinson moved and Trustee Flint seconded the motion to recommend approval of the Northern Lights Grant to the full board. The motion was approved unanimously.

5. Review & Recommend Endowments for Vermont State

Chair Silverman invited President Bergh to provide an overview of five endowment actions before the committee for recommendation to the full Board. President Bergh described a quasi-endowment liquidation of the Lyndon Upward Bound fund, creation of three new funds (Cheryl Krull Marsden Scholarship Fund, Lane Family Scholarship Fund, and Ryan C. Delena Student Expedition Fund), and amendment of the Helen R. Guild Scholarship to align funds with current academic programs. President Bergh answered questions from the committee.

Trustee Silverman moved and Trustee Durfee seconded the motion to recommend the liquidation of the Lyndon Upward Bound Quasi Endowment; creation of the Cheryl Krull Marsden Scholarship Fund, Lane Family Scholarship Fund, and DeLana Student Expedition Fund; and endowment modifications of the Helen Guild Fund to the full board. The motion was approved unanimously.

6. Banking & Investment Resolution

Chair Silverman described the historical use of a standard resolution to document governance and administrative authority in the system. He asked Chief Financial and Operating Officer Scott to answer questions on the proposed Banking & Investment Resolution. CFOO Scott indicated the proposed resolution is a standard document necessary for the system to carry out day-to-day financial operations. She described the only change as extending this to a bi-annual authorization, with the new resolution expiring June 30, 2028.

Trustee Dickinson moved and Trustee Zeller seconded the motion to recommend Resolution 2026-004 Banking & Investment to the full board. The motion was approved unanimously.

7. Review Third Quarter Forecast

Chair Silverman invited CFOO Scott, to review the

Third Quarter Forecast. Overall, the forecast reflected a projected favorable variance for the year, driven largely by one-time funding and continued expense discipline. At the same time, it also reinforced an underlying challenge that the committee had been tracking, which was the persistence of a structural deficit, which had grown since the prior quarter, driven in part by softer enrollment than anticipated. Ms. Scott responded to detailed questions from the Trustees.

8. Executive Session to Discuss Records Exempt from Public Disclosure

At 10:24 p.m. Trustee Silverman moved and Trustee Dickinson seconded the motion for committee to enter executive session pursuant to 1 V.S.A. § 313(a)(6) to discuss records which are exempt from disclosure under the public records act. Along with the members of the Board present at the meeting, in its discretion, the Board invited the following to attend the executive session: the VSC Chancellor, the CCV and VTSU Presidents, the VTSU President Elect, the VSC Chief Financial and Operating Officer, the VSC General Counsel, the VTSU Chief Business Officer, and VTSU Assistant Vice President of Institutional Research and Chief Data Officer. The motion was approved unanimously.

The committee exited executive session at 10:57 a.m. and took no action.

9. Enrollment Forecasting Update – Vermont State University

Chair Silverman invited President Bergh to provide the enrollment forecast for the 2026–2027 academic year at Vermont State University. The committee discussed the current projections, the underlying assumptions, and the key factors that will influence performance heading into the next academic year. President Bergh introduced the VTSU AVP for Institutional Research, Irene Irudayam, who provided additional details and answered questions on the enrollment forecasting processes at VTSU.

10. Review & Recommend System-Wide Operating Budget

Chair Silverman introduced the topic and invited CFOO Scott to review the FY2027 system-wide operating budget. He noted that the proposal showed continued progress—narrowing the deficit—but also reinforced that structural balance has not yet been achieved.. Ms. Scott provided an update on the budget, highlighted differences compared to previous versions, and led a discussion regarding the underlying financial picture.

Trustee Zeller moved and Trustee Mihaly seconded the motion to recommend the FY27 System-Wide Operating Budget to the full board. The motion was approved unanimously.

11. Other Business

Chair Silverman invited Chief Information Officer, Wilson Garland, to provide an update on the progress of the Workday implementation project, which he did.

There was no other business.

12. Adjourn

Chair Silverman adjourned the meeting at 11:32 a.m.

FY 2026 Preliminary Unaudited Financial Results

Executive Summary

Preliminary FY2026 results, shown in Table 1, indicate a **System-wide operating surplus of approximately $1.2 million**, compared with a budgeted deficit of $4.9 million. The resulting $6.1 million favorable variance reflects several significant items, including $5.0 million of previously received State funding applied in FY26, stronger investment income, favorable CCV tuition revenue, and lower personnel costs.

These results are preliminary and unaudited. Management will provide the Finance & Facilities Committee with additional information on FY2026 performance and the underlying revenue and expense drivers at its November meeting.

Table 1: FY26 System-wide Operating Performance

	Act-Prelim. FY26	Budget FY26	Proj vs. Bud Fav / (Unfav)
TOTAL REVENUES	177,018	176,194	824
TOTAL EXPENSES	177,340	181,126	3,786
NET REVENUES/(DEFICIT)	(322)	(4,932)	4,610
ONE-TIME FUNDS			
Carried Over Funds	1,500	-	1,500
Strategic Reserve	-	-	-
All Other	-	-	-
TOTAL ONE-TIME FUNDS	1,500	-	1,500
TOTAL OPERATING RESULT	1,178	(4,932)	6,110

Preliminary Takeaways

- **Consolidated results exceeded budget expectations**, although a significant portion of the favorable variance reflects items that do not represent recurring FY26 operating performance, including $5.0 million of previously received State funding applied in FY26 and stronger-than-budgeted investment income.
- **Institutional performance differed materially.** CCV exceeded its revenue budget. VTSU experienced a significant student-revenue shortfall, particularly in tuition and room and board, but mitigating measures previously reported to the Board substantially offset the financial impact of the revenue variance. After application of the $1.1 million tuition restructuring set-aside, VTSU's year-end operating deficit was approximately $0.4 million less than the deficit approved in the FY26 budget.
- **Expenses were below budget overall**, driven primarily by personnel costs. Management is continuing to assess the extent to which these savings represent recurring opportunities versus vacancies, timing, or other non-recurring factors.

REVENUE – WHAT DROVE PERFORMANCE?

System-wide revenue, shown in Table 2, is projected to finish approximately $0.8 million above budget. This consolidated result masks materially different performance among revenue sources and institutions.

Table 2: System-wide Revenue Performance

	Act-Prelim. FY26	Budget FY26	Proj vs. Bud Fav / (Unfav)
REVENUES			
Tuition and Fees	91,068	95,423	(4,355)
State Appropriation	59,266	54,256	5,010
Room and Board	17,062	18,813	(1,751)
Sales and Services	5,135	5,479	(344)
Gifts	783	1,140	(357)
Other Revenue	3,704	1,084	2,620
TOTAL REVENUES	177,018	176,194	824

The largest favorable revenue variances include $5.0 million of previously received State funding applied in FY26, approximately $2.3 million of investment income, and approximately $1.0 million of favorable CCV tuition and fee revenue. VTSU revenue finished approximately $7.3 million below budget, including approximately $5.4 million in tuition and fees and $1.8 million in room and board.

CCV: Tuition and fee revenue exceeded budget by approximately $1.0 million, with stronger performance in the summer and spring terms. Early indications suggest that newer certificate offerings, including programs in information technology and allied health, are contributing to enrollment growth. More information on the underlying enrollment and program drivers will be presented in November.

VTSU: Revenue finished approximately $7.3 million below budget, driven primarily by lower-than-planned tuition and fee revenue and room and board revenue. Early indications suggest that enrollment patterns vary meaningfully across programs, with some of the greatest challenges occurring in more traditional four-year offerings, including areas within the humanities and social sciences. Management is continuing to evaluate performance by program and enrollment segment and will present additional information in November.

Expenses – What drove performance?

System-wide expenses are projected to finish approximately $3.8 million below budget, driven primarily by $4.5 million of favorable salary and benefit expense. This was partially offset by unfavorable variances in several non-personnel expense categories and transfers.

Table 3: System-wide Expense Performance

	Act-Prelim. FY26	Budget FY26	Proj vs. Bud Fav / (Unfav)
EXPENSES			
Salaries and Benefits	101,460	105,964	4,504
Retiree Medical Expenses	6,784	6,825	41
Services, Supplies, Travel	42,369	42,108	(261)
Scholarships	8,381	9,438	1,057
Utilities	7,693	7,746	53
Other Expenses	3,560	3,387	(173)
Debt Service	7,777	7,727	(50)
Shared Services	(0)	(0)	(0)
Chancellor's Office	-	-	-
Other Transfers	(2,706)	(4,091)	(1,385)
Other Transfers-one time	-	-	-
Strategic Initiatives (3%)	1,011	1,011	-
Economic Stabilization (2%)	1,011	1,011	-
TOTAL EXPENSES	177,340	181,126	3,786

Management is evaluating the personnel variance to distinguish recurring savings from vacancies, position timing, and other non-recurring factors. Information from this review will be included in the November review.

CCV: Overall expense variance primarily reflects the Board-approved use of $1.5 million in prior-year carried-forward funds to establish the President's Endowment for Student Success. Excluding this planned use of funds, expenses were generally consistent with budget expectations.

VTSU: Lower-than-budgeted expenses substantially mitigated the impact of the student-revenue shortfall. After application of the $1.1 million tuition restructuring set-aside, VTSU's year-end operating deficit was approximately $0.4 million less than the deficit approved in the FY26 budget.

Because consolidated System results include significant State funding, investment activity, transfers, and other activity recorded centrally, institution-level results provide important additional context. The November review will examine both consolidated and institutional performance and will distinguish recurring operating results from one-time, timing-related, and centrally recorded activity.

Supporting Schedule:
Detailed results by entity

Vermont State Colleges System By Entity

Unrestricted Revenues and Expenses

FY26 Act-Prelim.

(Amounts rounded to $1,000)

	Vermont State Colleges System			Community College of Vermont			Vermont State University			Shared Services			Chancellor's Office		
	Act-Prelim. FY26	Budget FY26	Proj vs. Bud Fav / (Unfav)	Act-Prelim. FY26	Budget FY26	Proj vs. Bud Fav / (Unfav)	Act-Prelim. FY26	Budget FY26	Proj vs. Bud Fav / (Unfav)	Act-Prelim. FY26	Budget FY26	Proj vs. Bud Fav / (Unfav)	Act-Prelim. FY26	Budget FY26	Proj vs. Bud Fav / (Unfav)
REVENUES															
Tuition and Fees	91,068	95,423	(4,355)	23,196	22,187	1,009	67,872	73,236	(5,364)	-	-	-	-	-	-
State Appropriation	59,266	54,256	5,010	10,194	10,191	3	33,931	33,921	10	6,825	6,825	-	8,316	3,319	4,997
Room and Board	17,062	18,813	(1,751)	-	-	-	17,062	18,813	(1,751)	-	-	-	-	-	-
Sales and Services	5,135	5,479	(344)	2	3	(1)	5,133	5,476	(343)	-	-	-	-	-	-
Gifts	783	1,140	(357)	58	80	(22)	725	1,060	(335)	-	-	-	-	-	-
Other Revenue	3,704	1,084	2,620	450	430	20	1,141	654	487	-	-	-	2,113	-	2,113
TOTAL REVENUES	177,018	176,194	824	33,900	32,890	1,010	125,864	133,160	(7,296)	6,825	6,825	-	10,429	3,319	7,110
EXPENSES															
Salaries and Benefits	101,460	105,964	4,504	22,619	22,863	244	72,562	75,252	2,690	6,704	6,932	228	(425)	917	1,342
Retiree Medical Expenses	6,784	6,825	41	-	-	-	-	-	-	6,784	6,825	41	-	-	-
Services, Supplies, Travel	42,369	42,108	(261)	5,387	5,000	(387)	28,179	29,182	1,003	6,967	7,548	581	1,836	378	(1,458)
Scholarships	8,381	9,438	1,057	178	192	14	8,203	9,244	1,041	-	-	-	-	2	2
Utilities	7,693	7,746	53	349	364	15	7,328	7,372	44	11	10	(1)	5	-	(5)
Other Expenses	3,560	3,387	(173)	-	-	-	-	-	-	-	-	-	3,560	3,387	(173)
Debt Service	7,777	7,727	(50)	1,663	1,663	(0)	6,114	6,064	(50)	-	-	-	-	-	-
Shared Services	(0)	(0)	(0)	4,297	4,297	(0)	10,193	10,193	-	(14,490)	(14,490)	-	-	-	-
Other Transfers	(2,706)	(4,091)	(1,385)	(95)	(1,489)	(1,394)	(233)	785	1,018	639	-	(639)	(3,017)	(3,387)	(370)
Strategic Initiatives (3%)	1,011	1,011	-	-	-	-	-	-	-	-	-	-	1,011	1,011	-
Economic Stabilization (2%)	1,011	1,011	-	-	-	-	-	-	-	-	-	-	1,011	1,011	-
TOTAL EXPENSES	177,340	181,126	3,786	34,399	32,890	(1,509)	132,345	138,092	5,747	6,615	6,825	210	3,981	3,319	(662)
NET REVENUES/(DEFICIT)	(322)	(4,932)	4,610	(499)	0	(499)	(6,481)	(4,932)	(1,549)	210	-	210	6,448	-	6,448
ONE-TIME FUNDS															
Carried Over Funds	1,500	-	1,500	1,500	-	1,500	-	-	-	-	-	-	-	-	-
Strategic Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
All Other	-	-	-	-	-	-	1,100	-	1,100	-	-	-	(1,100)	-	(1,100)
TOTAL ONE-TIME FUNDS	1,500	-	1,500	1,500	-	1,500	1,100	-	1,100	-	-	-	(1,100)	-	(1,100)
TOTAL OPERATING RESULT	1,178	(4,932)	6,110	1,001	0	1,001	(5,381)	(4,932)	(449)	210	-	210	5,348	-	5,348