

VERMONT STATE COLLEGES SYSTEM

BOARD OF TRUSTEES

RESOLUTION 2023-013

ERP PROJECT IMPLEMENTATION GOVERNANCE

- WHEREAS, The Chancellor of the Vermont State Colleges has recommended assessment or review with possible replacement of the Vermont State Colleges long-standing Enterprise Resource Planning software, *Colleague*; and
- WHEREAS, The Chancellor's recommendation includes development of a strategic roadmap that supports the full scope of all core business operations; and
- WHEREAS, The proposed project emphasizes cost containment, administrative consolidation, increased efficiency, and streamlined processes and procedures; and
- WHEREAS, The proposed project expects unified implementation of processes and procedures wherever possible, but recognizes that a modest amount of institutional customization may need to be accommodated, and
- WHEREAS, The Board of Trustees agrees with the Chancellor's recommendation and has already set aside \$10 million of funding to support a well-crafted replacement project; and
- WHEREAS, The Board of Trustees has a fiduciary responsibility to oversee all efforts of significant size and scope; and
- WHEREAS, The size and scope of this replacement project extends to every aspect of the work of the Vermont State Colleges system and each member institution; and
- WHEREAS, The Chancellor has recommended that the Board of Trustees serve as the project sponsor and serve as the critical decision maker for issues governance; and
- WHEREAS, The Chancellor has recommended that the Finance and Facilities Committee of the Board of Trustees receive project updates as a standing agenda item at each regularly scheduled meeting; and

WHEREAS, The Chancellor has recommended that the Council of Presidents, Chief Financial and Operating Officer, and Chief Information Officer serve as the project stakeholders; and

WHEREAS, The Chancellor has recommended that the Chief Information Officer establish a Steering Committee comprised of key members with recognized subject matter expertise from the Community College of Vermont, Vermont State University, and Shared Services; and

WHEREAS, The Board of Trustees agrees with the Chancellor's recommendations; therefore, be it

RESOLVED, That the Board of Trustees directs the Chancellor to develop a strategic roadmap that supports replacement of the current ERP solution with new or updated software that supports the full scope of all core business operations of the Vermont State Colleges system; and be it further

RESOLVED, That the Board of Trustees establishes the following guiding principles:

1. Project governance shall include the Board of Trustees as project sponsors.
2. The Finance and Facilities Committee shall receive regular updates regarding the project and shall bring material issues of consequence to the full board where necessary.
3. Project decisions shall be made in the best interest of the system as a whole. Emphasis shall be placed on cost containment, administrative consolidation, increased efficiency, and streamlined processes and procedures.
4. The default expectation is that unified processes across all entities will be established, while recognizing that, where essential to the mission of an institution, customization may be considered.

THEREFORE BE IT,

Approved: November 13, 2023

Eileen M Dickinson

Eileen "Lynn" Dickinson, Chair of the Board of Trustees