



# Board of Trustees

Vermont State University

Master Planning

August 21, 2023

# Working group Schedule

April 2023

September / October 2023

March 2024

## INVESTIGATION

*Campus visits*

*Data review*

*Analysis & evaluation*

*Issue identification*

*Initial ideas*

## IMPLEMENTATION

*Focus areas*

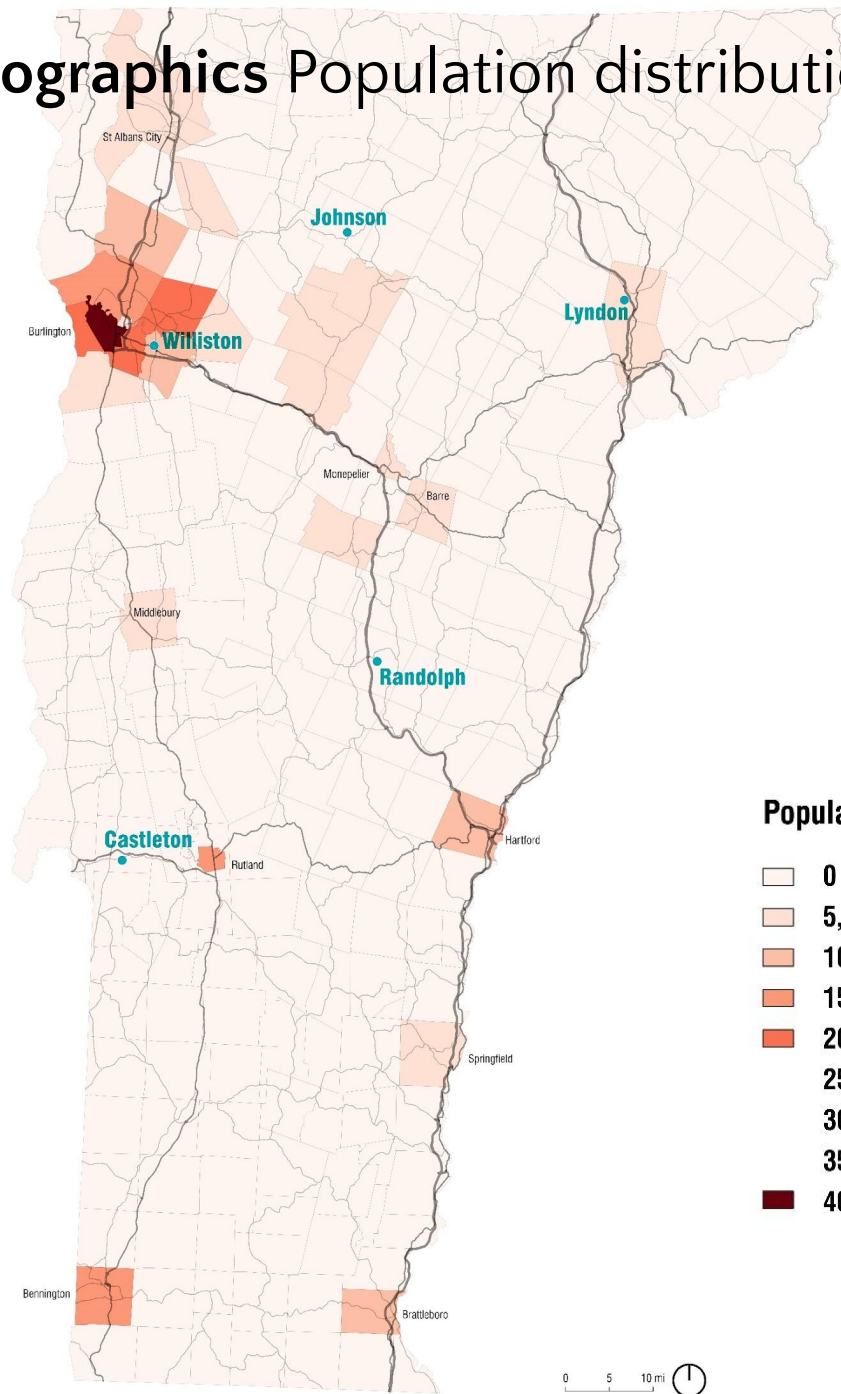
*Scenario iteration*

*Documentation*

# Working group Members

Travis Allen	Facilities	Randolph	Greg Ledoux	Faculty	Lyndon
Tim Barrett	Athletics	Castleton	Gayle Malinowski	IT	Castleton
Jayshree Bhat	Workforce	Williston	Maurice Ouimet	Admissions	Castleton
Sarah Billings-Berg	Dean		Chris Reilly	Faculty	Randolph
Chris Boettcher	Faculty	Castleton	Denise Rhodes	Student Services	Castleton
Charlie Bombard	IT	CO	Mike Robilotto	Student Success	Castleton
Jean-Marie Clark	ED and Dean	Williston	Jacob Rogenski	Admissions	Randolph
Terry Dwyer	Facilities	Lyndon	Dave Rubin	Administration	Randolph
Isaac Eddy	Faculty	Johnson	Rob Schulze	Faculty	Johnson
Aurora Hurd	Diversity		Michael Stevens	Administration	CO
Les Kanat	Academic Ops	Johnson	Gerry Volpe	Student Services	Castleton
John Kidder	Faculty	Randolph	Joseph Zeitler	Admissions	Castleton
Sarah Kinerson	Student Success	Johnson			

# Demographics Population distribution



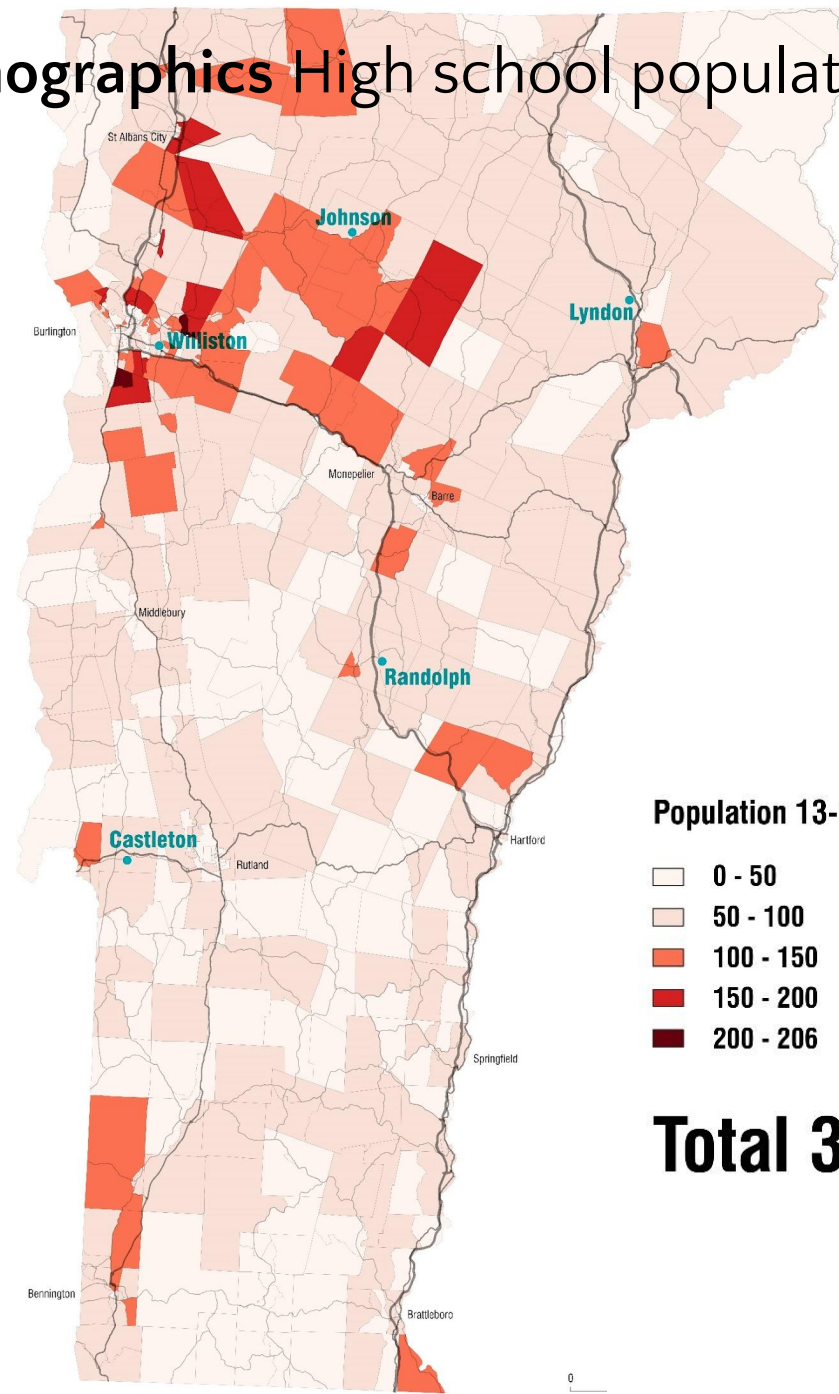
**Population Census 2020**

- 0 - 5,000
- 5,000 - 10,000
- 10,000 - 15,000
- 15,000 - 20,000
- 20,000 - 25,000
- 25,000 - 30,000
- 30,000 - 35,000
- 35,000 - 40,000
- 40,000 - 42,417

Source: Census 2020



# Demographics High school population



**Population 13-17 in 2023**

- 0 - 50
- 50 - 100
- 100 - 150
- 150 - 200
- 200 - 206

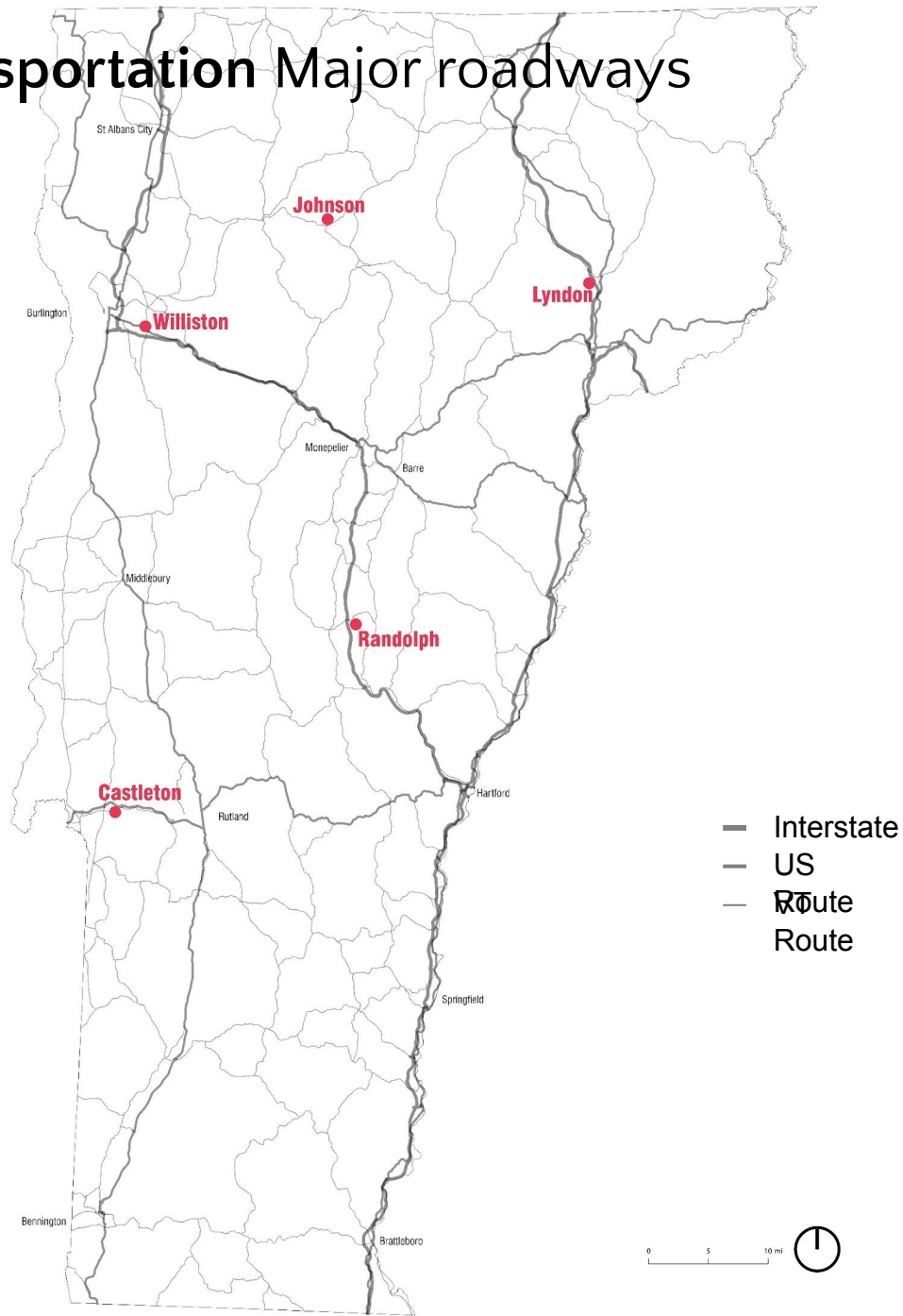
**Total 35,271**

Source: Census 2020

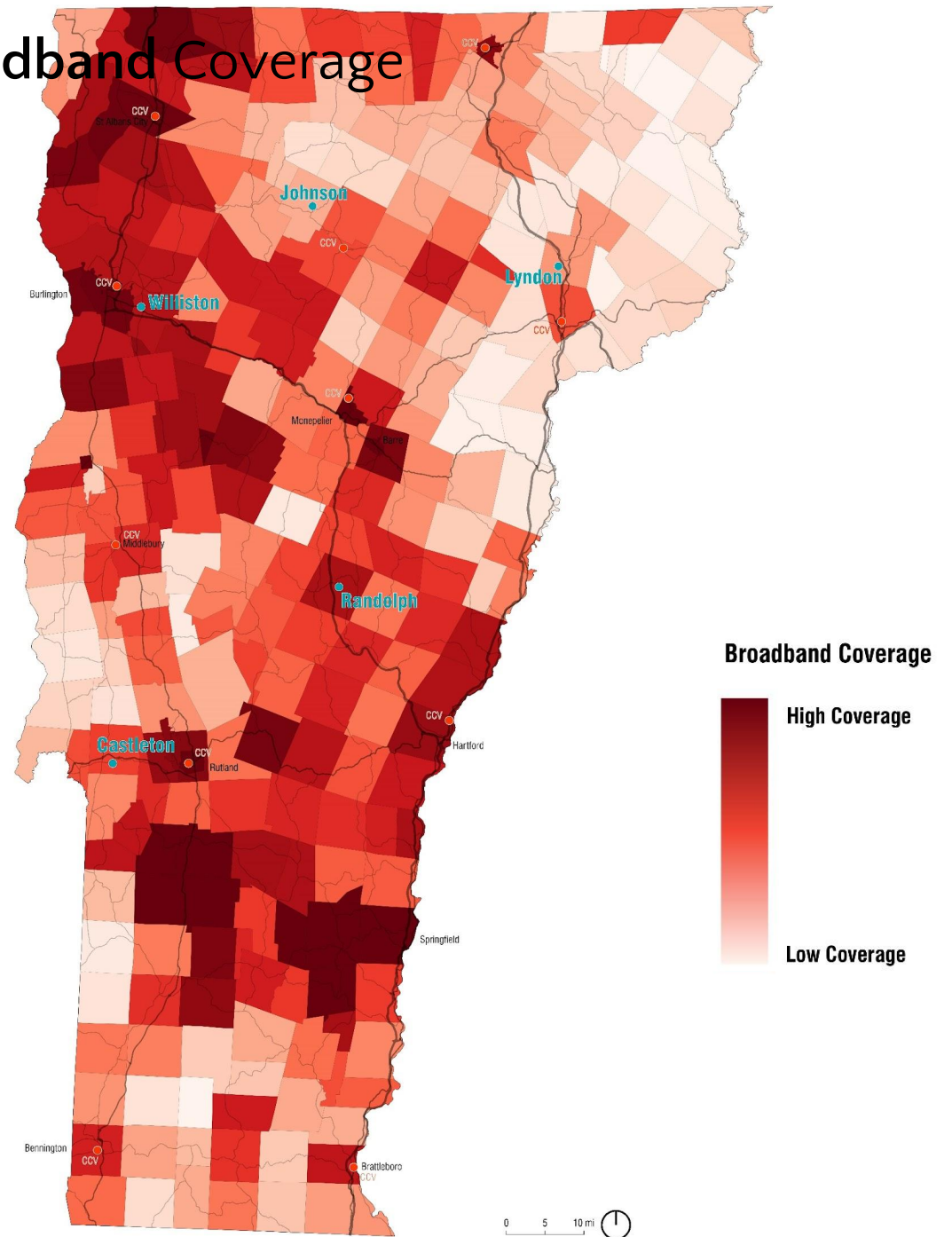




# Transportation Major roadways



# Broadband Coverage



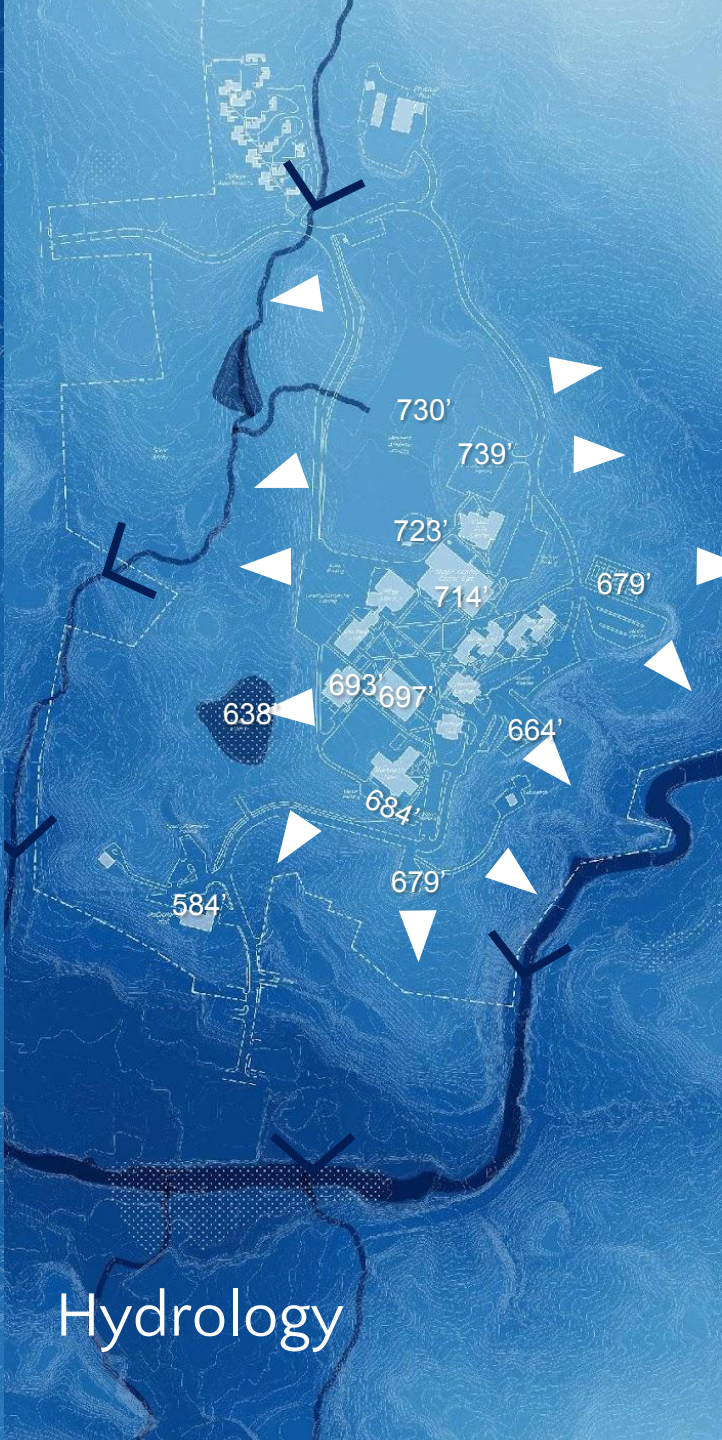
Source:  
<http://vermont.gov/>



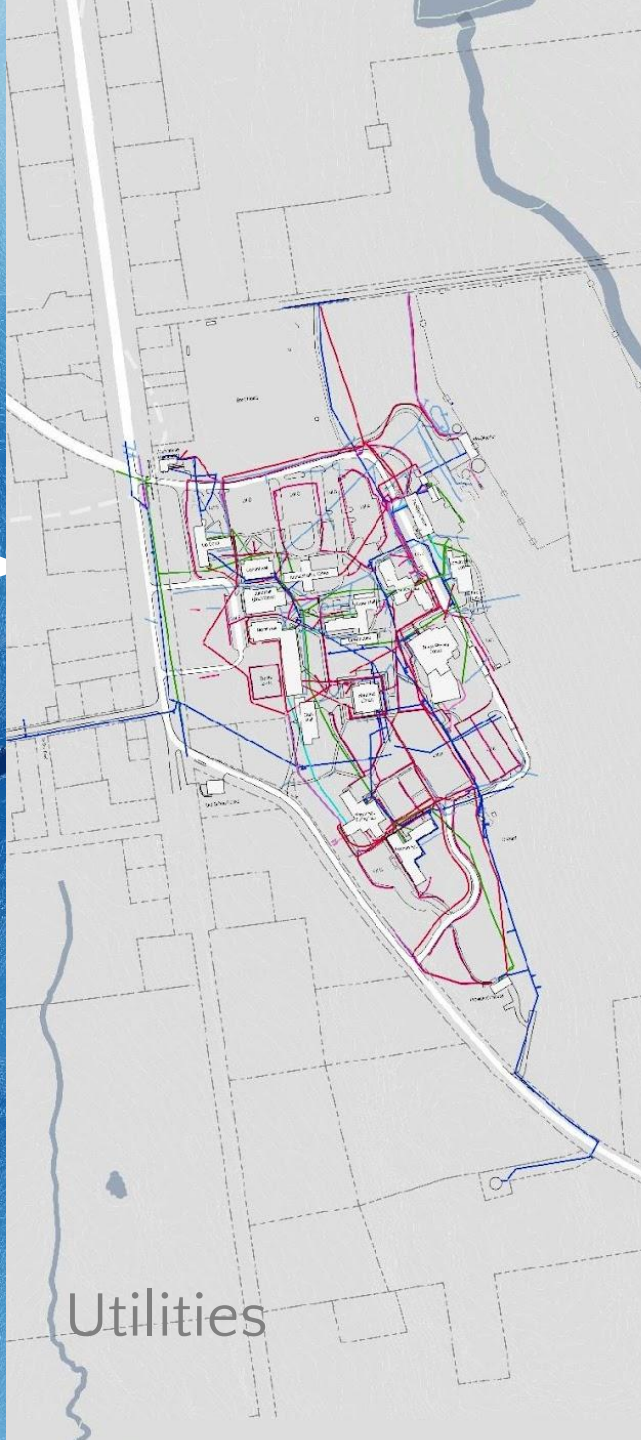
# Physical analysis



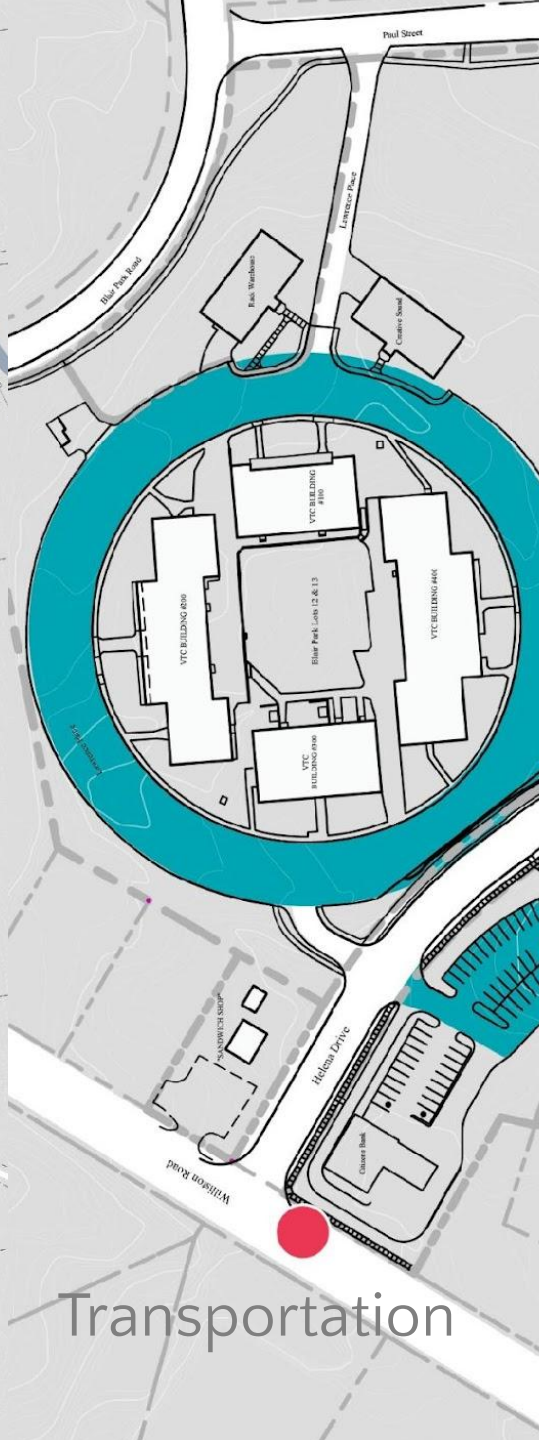
Topography



Hydrology



Utilities



Transportation

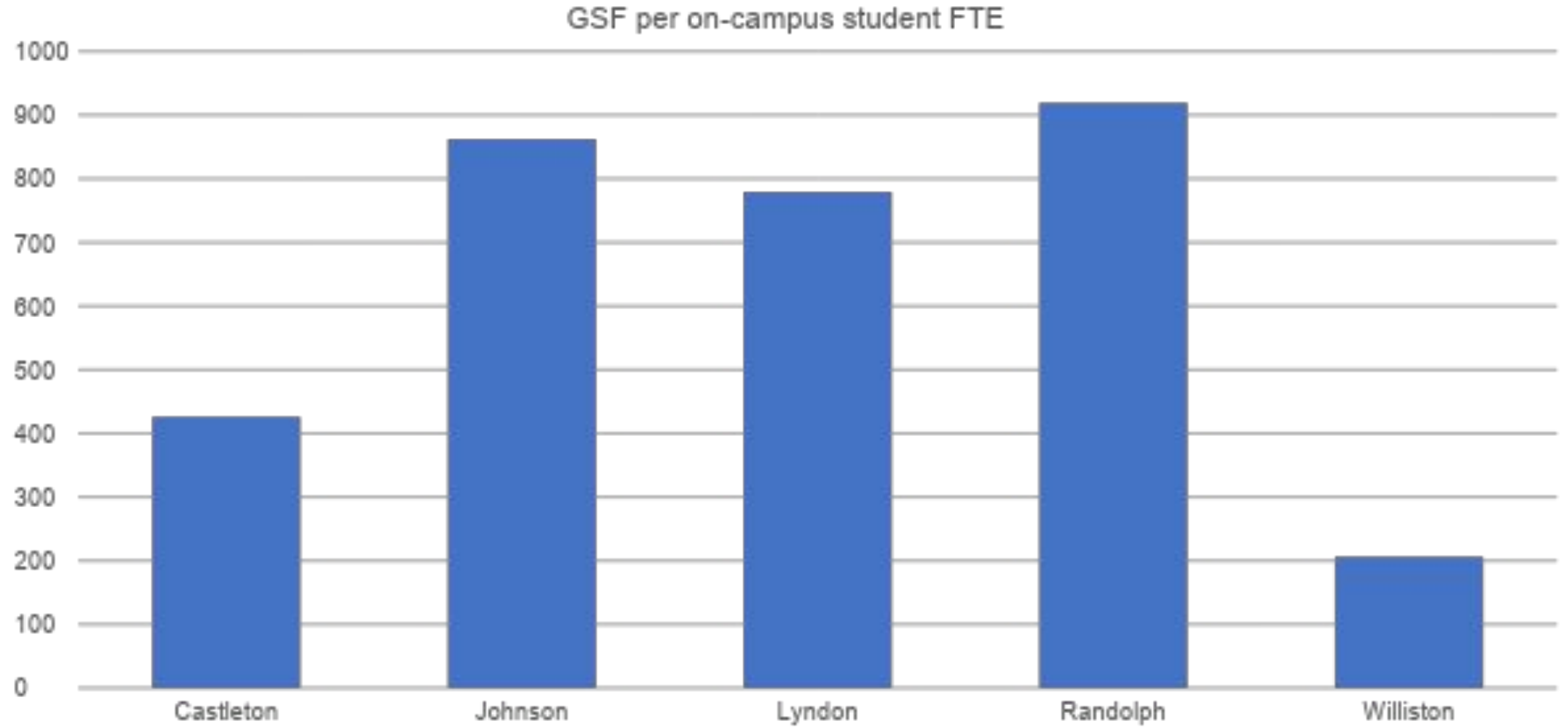


## Enrollments Fall '22, enrolled students

Campus	Total headcount	Total FTE	On-campus headcount	On-campus FTE	Residential
Castleton	2,321	2,001.00	1,803	1,693.30	849
Johnson	1,067	883.50	615	545.00	266
Lyndon	679	602.00	659	588.40	296
Randolph	1,379*	1091.83*	491	437.60	224
Williston	(incl. above)	(incl. above)	365	318.10	37
<b>Total</b>	<b>5,446</b>	<b>4,578.33</b>	<b>3,933</b>	<b>3,582.40</b>	<b>1,672</b>

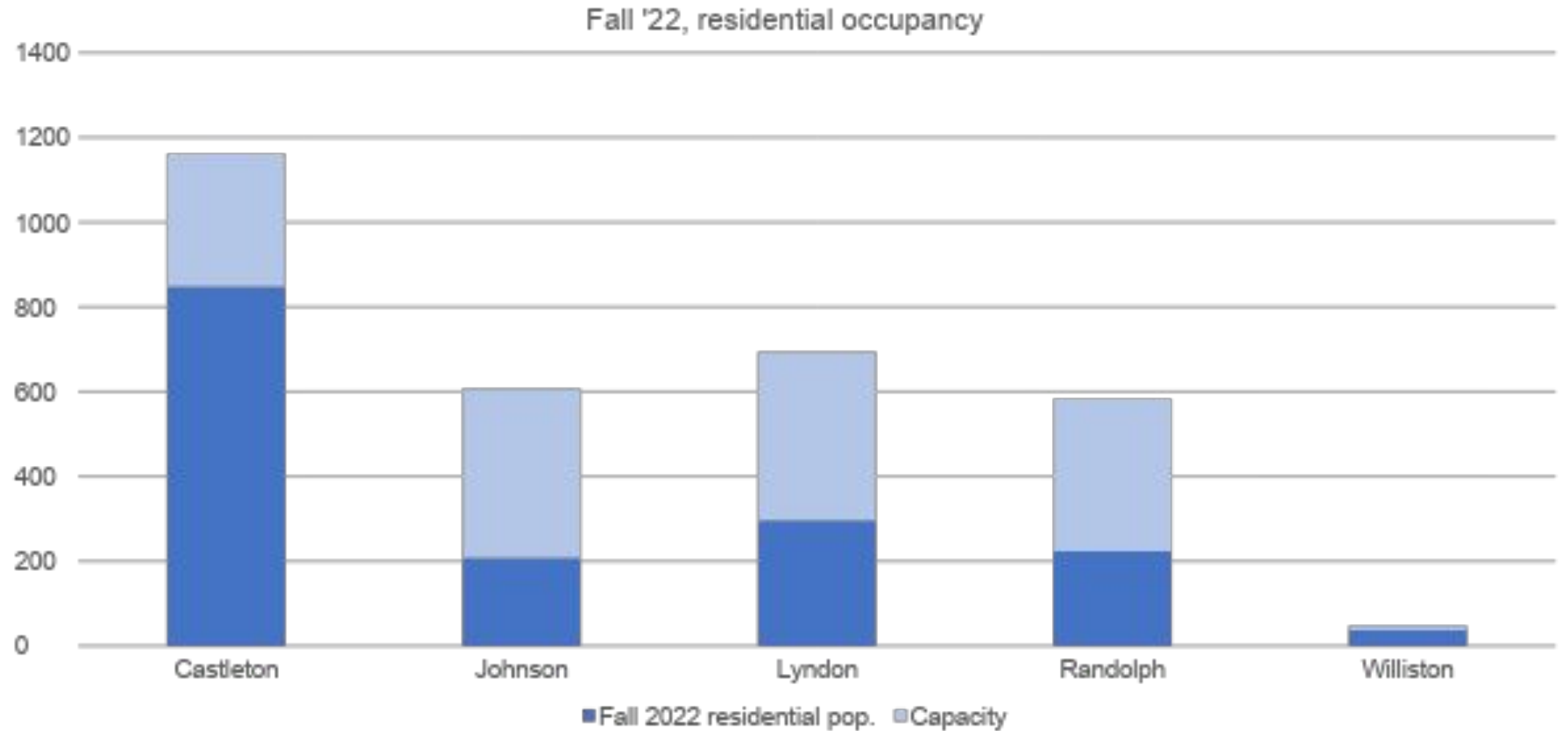
\*Total headcount and FTE data for the former VTC is only available at the institution level, not the campus level.

# Space GSF / Student FTE





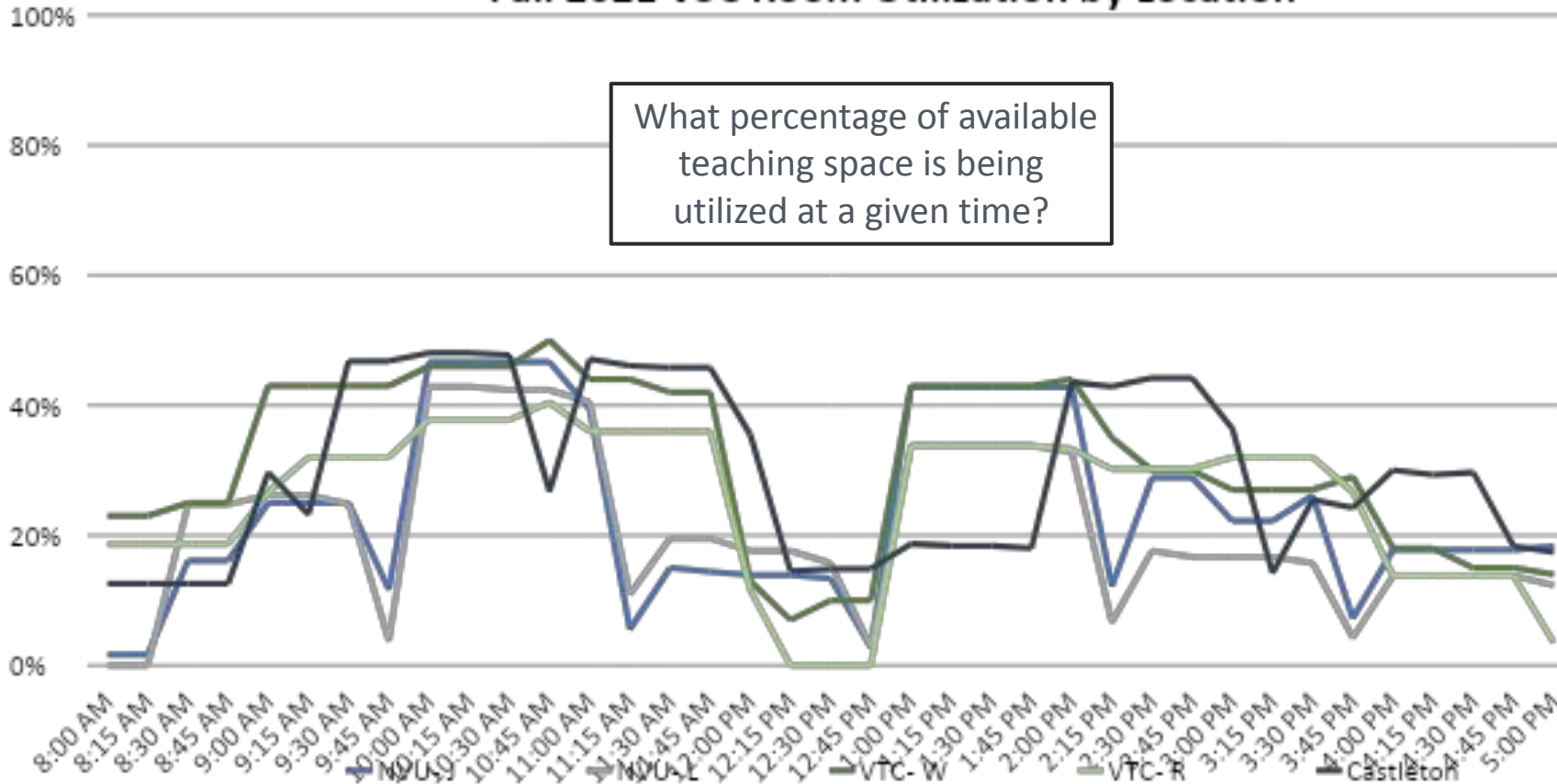
# Enrollments Fall '22, residential occupancy



# Castleton Performs at a Similarly Conservative Rate as VTC

- All VSC locations have a Room Utilization rate < 35%, with never fewer than 5 of 10 spaces available

Fall 2021 VSC Room Utilization by Location



VSC Average:  
8AM-5PM

26%

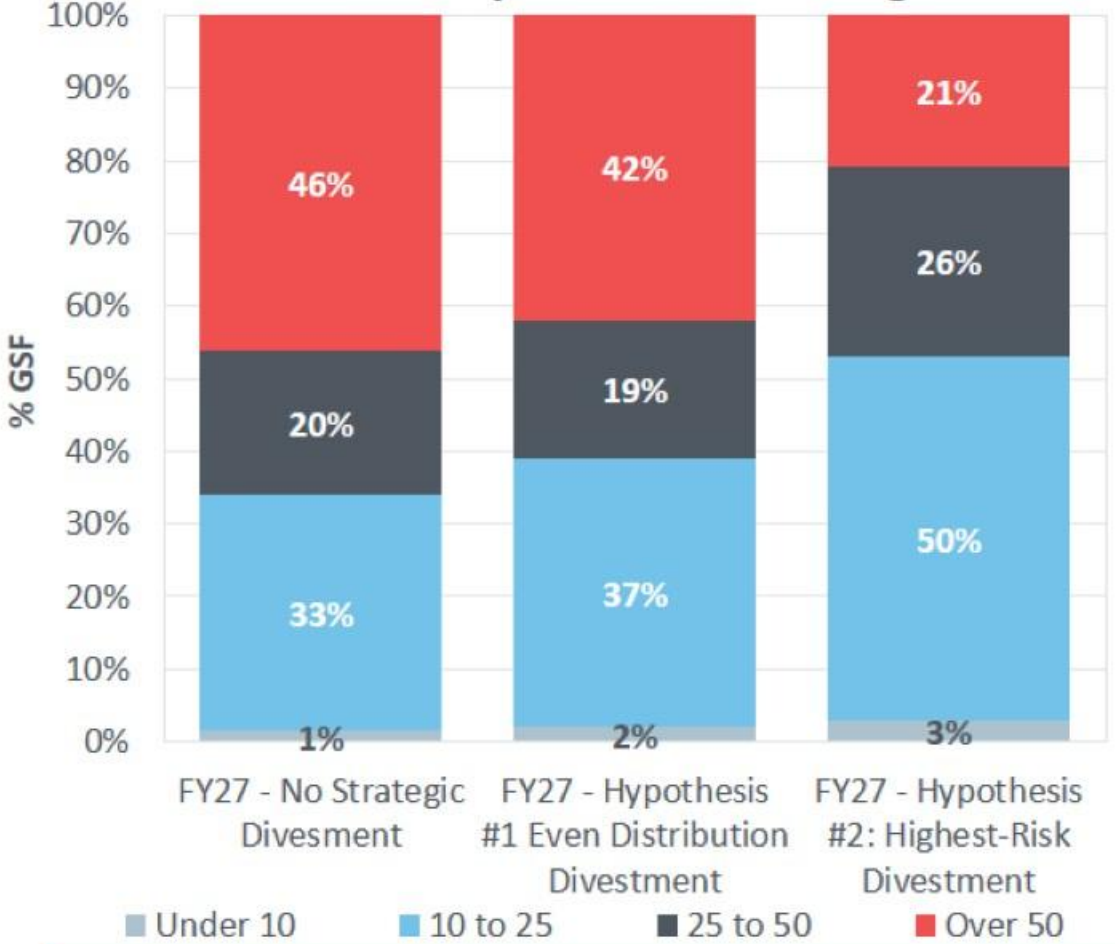
### Average by Location

NVU-Johnson: 24%
NVU-Lyndon: 21%
VTC-Williston: 32%
VTC-Randolph: 26%
Castleton: 30%

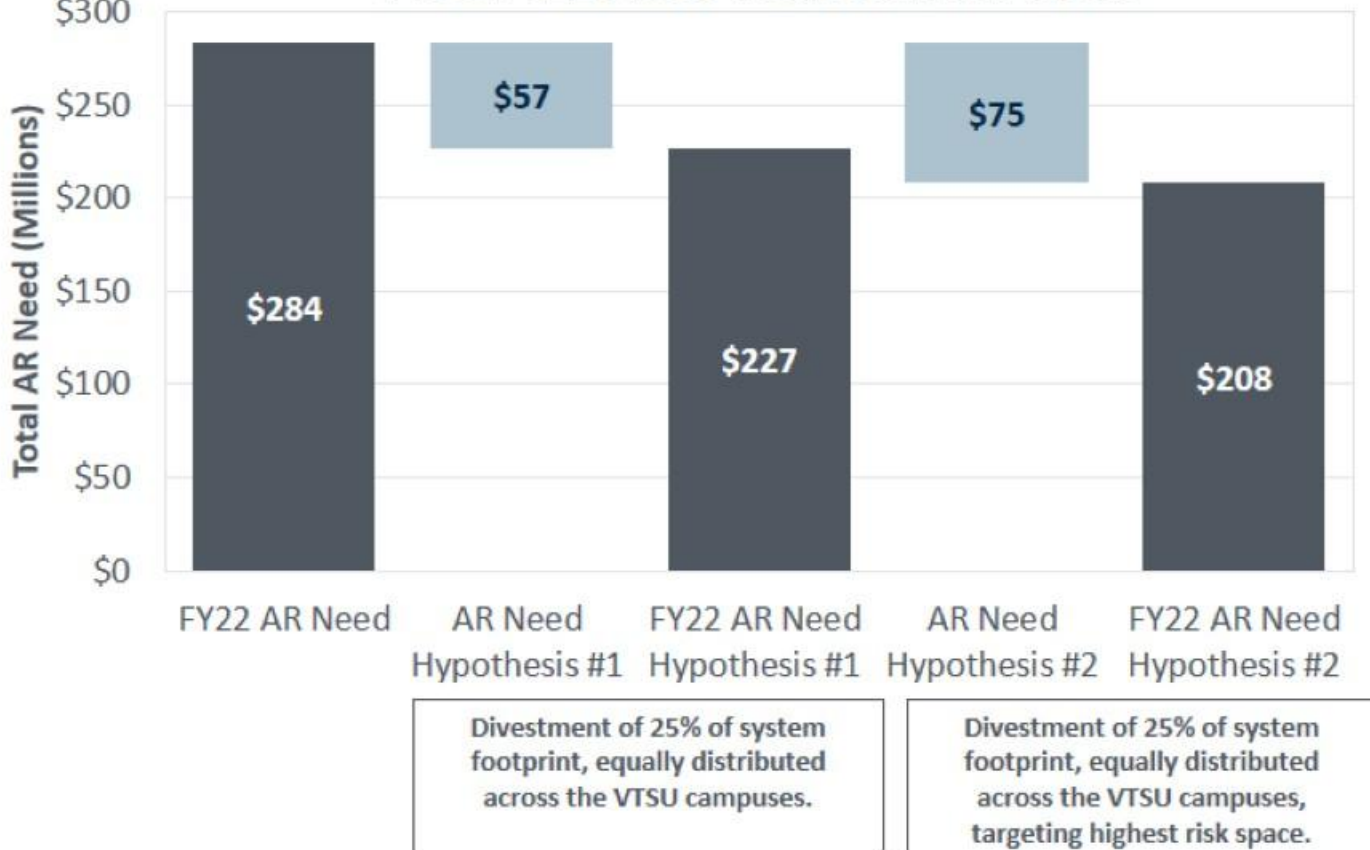
# Divestment to Reduce Capital and Operational Strain

Historic capital investments and utilization rates of VTSU space is not enough to steward current portfolio of space; strategic decisions must be made to divest from specific VTSU assets

VTSU System Renovation Age\*



VTSU FY22 Asset Reinvestment Need



\*Projections of space divestment are hypothetical scenario's modeling out different approaches to space divestment



# Vermont State University Master planning opportunities, challenges, and issues

	Castleton	Johnson	Lyndon	Randolph	Williston
Academic identity					
Residential life					
Rightsizing					
Deferred maintenance					
Placemaking					
Community connection					
Partnership opportunities					
Entrepreneurial ventures					
Athletics					
Inclusion and belonging					
Accessibility					

**IN PROCESS**

# Next steps

## *Explore campus identity scenarios*

Consider three or four examples of physical implications for various high-level approaches to campus identity that can be applied to the specific outcomes of the ongoing work of the Optimization 2.0 Working Team.

## *Ongoing engagement*

Continued collaboration with the working group and “town halls” to elicit feedback from the broader community.