Vermont State University President's Report

Parwinder Grewal, Ph.D.
Inaugural President

Vermont State University Mission

- Vermont State University *prepares all students for meaningful work* and *responsible citizenship* by fostering their intellectual, personal, and creative growth in an *accessible, caring,* and *inclusive community.*

- As Vermont's regional public university, our technological, professional, and liberal arts programs *engage w33ith partners throughout Vermont and beyond to provide students with rich real-world learning* while *meeting the needs of our communities and the state.*

Vermont State University

Strategic Priorities for Vermont State

1. Become the nation's first statewide hybrid university that expands access, increases affordability, and improves student achievement

- Increase access to high quality education through flexible in-person and in-person-plus and online delivery modalities
- Increase affordability through innovative program structures, operational efficiency, and sustainable growth
- Improve student achievement through increased engagement in holistic success programs, services, and support

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Strategic Priorities for Vermont State

2. Become the nation's premier career ready university

- Embed industry-relevant micro-credentials in selected courses in every degree path
- Embed real-world applied learning opportunities in every degree path
- Develop need-inspired and forward-thinking degree and certificate programs

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Strategic Priorities for Vermont State

3. Become the world's leading community-engaged university that serves as a catalyst for rural advancement

- Engage faculty, staff, and students with community leaders to co-envision solutions to local and global problems of rural areas and foster community-engaged scholarship and learning
- Build mutually-beneficial collaborations with partners such as K-12, business, industry, non-profit, government, and other organizations in rural areas
- Ignite innovation and entrepreneurship and build new start-ups for rural advancement

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Strategic Priorities for Vermont State

4. Become an employee centric university

- Foster employee wellbeing with a strong commitment to diversity, equity, and inclusion
- Promote creativity and innovation and professional development opportunities for all
- Foster a culture of data-driven decision making and continuous improvement with institutional sustainability and student outcomes at its core

Vermont State University

Educational Opportunities

Program Array Optimization

- 100 plus undergraduate programs
- 17 graduate programs

Planned new need-inspired programs

- Certificate in 3-D Technology
- Bachelor's in Restorative Justice
- BS/MS in Dental Therapy
- Bachelor's in Diversified Agriculture and Food Systems

Vermont State University

Other updates

President's cabinet fully staffed

- Staffing plans in each of the university areas have been developed and staff are currently being hired

Priority projects for this semester

- Online programs management, Libraries, and Athletics

Enrollment updates

- Spring enrollment is about 0.5% better than projected for all campuses combined. Its too early to project Fall enrollment will

Vermont State University

Discussion