

Minutes of the VSCS Board of Trustees Meeting held Tuesday, September 20, 2022, at 9:00 a.m. at Lake Morey Resort, VT – APPROVED

The Vermont State Colleges Board of Trustees met on Tuesday, September 20, 2022, at Lake Morey, VT

Board members present: Lynn Dickinson, Megan Cluver (Vice Chair), David Durfee, Shirley Jefferson, Bill Lippert, Karen Luneau, Jim Masland, Mary Moran (10:14 a.m.), Perry Ragouzis, David Silverman, Shawn Tester, Sue Zeller

Absent: Janette Bombardier, Adam Grinold

Presidents: Parwinder Grewal, Joyce Judy

Chancellor's Office Staff: Kellie Campbell, Chief Information Officer
Wilson Garland, Director, Transformation Projects
Kathrine Levasseur, Director of External and Government Affairs
Pat Moulton, Executive Director, Workforce Development
Jen Porrier, Administrative Director
Sarah Potter, Chief Human Resources Officer
Kathryn Santiago, Associate General Counsel
Sharron Scott, Chief Financial/Operations Officer
Mike Stevens, Manager of Transformation Projects & Planning
Toby Stewart, System Controller
Littleton Tyler, Lead Financial Analyst
Patty Turley, General Counsel
Meg Walz, Director, Project Management
Sophie Zdatny, Chancellor
Yasmine Ziesler, Chief Academic Officer

From the Colleges: Nolan Atkins, Vice President of Academic Affairs, Northern Vermont University
Jae Basiliere, Chief Diversity Officer, Northern Vermont University
Kelley Beckwith, Vice President of Student Success, Castleton University
Laura Jakubowski, Assistant Vice President of Finance, Castleton University
Maurice Ouimet, Vice President of Admissions, Castleton University
Rick Reardon, Director of Education, Castleton University
Dannielle Spring, Chief Budget & Finance Officer, Northern Vermont University

Tiffany Walker, Associate Dean, Workforce Education,
Community College of Vermont
Beth Walsh, President, VSCUP, Northern Vermont University

From the Public: Jim Page, Former Chancellor, University of Maine System

1. Chair Dickinson called the meeting to order at 9:10 a.m.
2. Finance Review

Chancellor Zdatny introduced the first session on VSC finances, explaining that Chief Financial and Operating Officer Sharron Scott will cover a number of substantive items. These topics included the Accountability Matrix, various potential “what if” scenarios, and Vermont State University’s tuition for 2023-2024. The slides are available [here](#).

CFOO Scott presented the accountability matrix with updated metrics on the Vermont State Colleges’ performance. CFOO Scott then presented the “what if” section of the finance presentation. Trustee Silverman requested further conversation at the Finance & Facilities meeting scheduled for October to allow greater exploration of the materials.

Vermont State University President Parwinder Grewal sought input from the Board regarding proposed tuition models for the new university for the 2023-2024 academic year. Thorough and robust discussion of potential options ensued, with additional discussion deferred to the afternoon.

3. Workforce Development

Executive Director of Workforce Development Pat Moulton shared a presentation on Workforce Development Vision, that can be found [here](#). This presentation focused on the five-year vision for workforce – what workforce development will look like in 2028, proposed metrics, current challenges to the vision, and the ways in which the VSC can address those challenges. The Board offered constructive feedback to Ms. Moulton that will be used to further the development of the program.

4. Finance Review (continued)

President Grewal and CFOO Scott continued the conversation surrounding the tuition proposal for Vermont State University for 2023-2024. The Board landed on a possible model and requested financial analysis and a final recommendation for consideration at the September 21, 2022 Board meeting.

5. Transformation Update

Director of Transformation Projects Wilson Garland shared an update on the progress of transformation, a copy of which can be found [here](#). Mr. Garland, with the input of Chief Academic Officer Yasmine Ziesler, VP of Admissions and Enrollment Maurice Ouimet, VP of Academic Affairs Nolan Atkins, Ms. Moulton, Chief Information Officer Kellie Campbell, and VP of Student Success Kelley Beckwith, reviewed their respective areas of the ongoing transformation work. Information was provided on the risks and dependencies, as well as

highlighted key projects, such as the ongoing systems work, the vision for a student success organization, and an update on shared services.

6. Facilities

Manager of Transformation Projects and Planning, Mike Stevens, gave a facilities update and that presentation can be found [here](#) on pages 21-26.

7. Executive session

At 3:32 p.m. Trustee Cluver moved that the VSCS Board of Trustees enter executive session pursuant to 1 V.S.A. § 313(a)(3) to discuss the appointment and employment of public officers. Along with the members of the Board present at the meeting, the Board invited James Page to attend the executive session. Trustee Moran seconded the motion and it was approved unanimously. The Chancellor was invited to join the executive session at approximately 5:30 p.m.

The Board exited executive session at 5:45 p.m. and took no action.

Chair Dickinson recessed the meeting at 5:45 p.m. until 9:30 a.m. on Wednesday September 21, 2022.