Minutes of the VSCS Board of Trustees Meeting held Monday, September 20, 2021, at 10:00 a.m. at Lake Morey Resort, VT–APPROVED

The Vermont State Colleges Board of Trustees met on Monday, September 20, 2021, Lake Morey, VT.

Board members present: Lynn Dickinson (Chair), Janette Bombardier, Megan Cluver, Ryan Cooney, Dylan Giambatista, Shirley Jefferson, Bill Lippert, Karen Luneau, Jim Masland, Shawn Tester, David Silverman, Sue Zeller

Absent: Adam Grinold, Mary Moran

Presidents: Joyce Judy, Pat Moulton, Jonathan Spiro, Nolan Atkins (on behalf

of Northern Vermont University)

Chancellor's Office Staff: Kellie Campbell, Chief Information Officer

Wilson Garland, Director of Transformation Projects

Katherine Levasseur, Director of External & Governmental Affairs

Jen Porrier, Administrative Director

Sharron Scott, Chief Financial/Operations Officer

Toby Stewart, System Controller Patty Turley, General Counsel

Meg Walz, Director, Program Manager

Sophie Zdatny, Chancellor

Yasmine Ziesler, Chief Academic Officer

From the Colleges:

Laura Jakubowski, Chief Budget & Finance Officer, Castleton

University

Maurice Ouimet, Dean of Enrollment, Castleton University Andy Pallito, Dean of Administration, Community College of

Vermont

Littleton Tyler, Dean of Administration, Vermont Technical

College

From the Public: Matt Bunting, Managing Associate, Storbeck Search

Steve Leo, Managing Director, Storbeck Search

Jim Page, Former Chancellor, University of Maine System

- 1. Chair Dickinson called the meeting to order at 10:02 a.m.
- 2. Executive Session

At 10:00 a.m. Trustee Cluver moved that the Board of Trustees enter executive session pursuant to 1 V.S.A. § 313(a)(3), to discuss the appointment and employment of a public

officer. The motion stated that no formal or binding action would be taken in executive session. Along with the members of the Board present at this meeting the Board invited Steve Leo and Matt Bunting of Storbeck Search, the Chancellor, and the Chief Financial & Operating Officer to attend. Trustee Zeller seconded the motion and it was approved unanimously.

The board exited session at 12:10 p.m. and recessed until 12:37 p.m.

3. Presentations on Transformation, Academic Program Review, and Financial Planning

Director of Transformation Projects Wilson Garland presented a transformation update giving a summary of progress and touching on topics such as student experience and administrative operations. That presentation can be found here on slides 1-15.

Chief Academic Officer Yasmine Ziesler gave an update on the Academic Programs work – reviewing the program analysis goals initially presented by the rpk GROUP in the spring of 2021 and the optimization goals and charges of summer 2021 from the Board of Trustees and the Chief Academic Officers. Dr. Ziesler then gave an updated look at the preliminary evaluation of the academic programs. This information can be found here on slides 16-28.

Northern Vermont University Provost Nolan Atkins discussed creating the vision and mission for the new combined institution and the careful thought and work that goes into crafting the vision and mission statements. Those slides can be found here on pages 29-35.

Chief Financial and Operating Officer Sharron Scott gave a financial update to the Board, as well as a review of the strategic financial plan. Those slides are here on pages 36-62.

4. Executive Session

At 3:16 p.m. Trustee Cluver moved that the Board of Trustees enter executive session pursuant to 1 V.S.A. § 313(a)(1), to discuss contracts, labor relations agreements and confidential attorney-client communications, because premature general public knowledge would place VSC at a substantial disadvantage. The motion stated that no formal or binding action would be taken in executive session. Along with the members of the Board present at this meeting, the Board invited Jim Page, the Chancellor, The Chief Financial & Operating Officer, the General Counsel, the Chief Academic Officer, the Director of Transformation Projects, the Chief Information Officer and the Provost of Northern Vermont University to attend. Trustee Silverman seconded the motion and it was approved unanimously.

Chair Dickinson recessed the meeting at 5:12 p.m. until Tuesday September 21, 2021.