OBJECTIVE

Using the recommendations of the *Select Committee on the Future of Public Higher Education in Vermont* as a guide, the VSCS will finalize a recommendation for a transformed organization, governance, and operational model that is fiscally sustainable and fulfills its mission of delivering an affordable, accessible, high quality, student-centered, workforce-relevant education for Vermonters in measured stages to be completed within five years.

KEY QUESTION

What are the **opportunities, risks, costs, benefits, necessary constraints, and trade-offs** of the *Select Committee on the Future of Public Higher Education in Vermont's* main structural recommendation of a common accreditation of the three residential colleges?
   a. Will the proposed model enable the VSCS to achieve the objective?
   b. If not, how can the proposed model be modified to achieve the objective?

PROJECT PLANNING QUESTIONS

1. What are the potential **administrative consolidations**?
   a. How should administrative consolidations be sequenced?
   b. Where is the particular expertise in these areas on the campuses?
2. What are the **academic programs** that are necessary to fulfill Vermont's stated goal of 70% of Vermonters having a credential of value by 2025?
   a. Where should such programs be located?
   b. How can such programs be delivered effectively?
3. What is the **project roadmap and timeline** necessary to achieve the objective?
   a. What are the key decision points?
   b. What is the decision structure?
   c. What is the communication plan/community engagement?
2. What **financial and human resources** are needed to achieve the objective?
   a. Who will be on the implementation team(s)?
   b. What external resources are needed?

GOVERNANCE STRUCTURE

Project Sponsor: Chancellor, in consultation with Council of Presidents

Executive Committee: CFOO Scott, in consultation with Business Affairs Council;
                          CAO Ziesler, in consultation with Chief Academic Officers

Project Teams: TBD by Project Sponsor as part of Project Plan. Each project team will have an Executive Committee member sponsor and include representative membership from all institutions as appropriate.

RESOURCES REQUIRED – PLANNING PHASE

Financial and Human Resources
- Consulting services (*i.e.* academic programming consultant)
- Communications services
- Institutional research
- Funding to support internal resources deployed to the project

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SYSTEM TRANSFORMATION PLANNING TIMELINE

Sept-Dec 2020
Transformation Foundation / Preparation

- Implement new system budget process
- Develop system general education requirements core
- Create system platform for online and remote access programs
- Develop single system-wide approach to library services

Dec 2020 - Jan 2021
Transformation Recommendation Development

- Select Committee Initial Report and Recommendations
- System Transformation Recommendation review and approval by LRPC on **1/8/2021**
- Written Public Comment **1/8/2021 - 1/13/2021**
- Board of Trustees Review and Approval of System Transformation Recommendation on **1/15/2021**
- Written Public Comment **1/15/21 -2/17/21**

Feb - Mar 2021
Transformation Plan Development

- Solicit advisory opinion from NECHE
- F&F Committee first pass FY22 budget review **2/1/2021**
- Select Committee Second Report **2/12/2021**
- Board of Trustees Listening Session **2/17/2021 6:00-7:30 pm**
- Board of Trustees review and approval of System Transformation Project Plan on **2/22/2021**
- Academic Programs Analysis to be completed **3/30/2021**