VERMONT STATE COLLEGES SYSTEM

BOARD OF TRUSTEES

RESOLUTION No. 2020-014

Establishing a System-Wide Budget

WHEREAS,	The Vermont State College System is facing deficits in excess of \$30,000,000 for FY2021; and
WHEREAS,	The State of Vermont, the United States, and the World are facing an unprecedented pandemic; and
WHEREAS,	The current budget model and approach emphasizes autonomy of institutional budgetary performance over the performance of the Vermont State Colleges System as a whole; and
WHEREAS,	The current budget model includes few opportunities for oversight by the Chancellor; and
WHEREAS,	The Joint Fiscal Office engaged Jim Page, former Chancellor of the University of Maine System, as an external consultant, to conduct an external review of the Vermont State Colleges; and
WHEREAS,	Mr. Page's final report to JFO recommended creation of a System-wide budget model for the Vermont State Colleges System; and
WHEREAS,	A System-wide budgeting model offers the following key benefits 1) Allows VSCS institutions struggling to achieve a critical mass of human and capital resources to address the short-term and long-term issues related to the budget; and, 2) Enables multi-year comprehensive strategic planning and resource allocation; and 3) Allows the Board to exercise its full set of fiscal and audit responsibilities; and, 4) enables the System to meet the state-wide needs of Vermont.
WHEREAS,	The following policies govern the creation, management, and administration of the System-wide budget: Policy 403: System Annual Operating Budget, Policy 407: Responsibility for Deficits Incurred after June 30, 1979, and Policy 429: Policy on Contracting for Goods and Services; and
WHEREAS,	The Board of Trustees believes that a System-wide budget model is vital the short and long term success of the VSCS; and
WHEREAS,	Policy adjustments are necessary to support the creation, management, and administration of a System-wide budget; therefore be it
RESOLVED,	That the VSC Board of Trustees directs the Chancellor to develop a System-wide budget model in cooperation and collaboration with the Council of Presidents; and be it further

That each President is responsible for executing the budget as approved by the Board as

required by Policy 407: Responsibility for Deficits Incurred after June 30, 1979; and be it

RESOLVED,

further

- RESOLVED, That Policy 403: System Annual Operating Budget shall be amended as follows:
 - 1) State Appropriation Formula shall be waived for all extraordinary funding such as transitional, bridge or CRF funding; and,
 - 2) The Chancellor shall review and approve all changes to tuition programs for an institution; and be it further
- RESOLVED, That Policy 429: *Policy on Contracting for Goods and Services* shall be amended to require review and approval by the Chancellor for all purchases anticipated to be greater than or equal to \$100,000 per total transaction; or, with a term greater than twelve months; and be it further
- RESOLVED, That Policy 403: System Annual Operating Budget and Policy 407: Responsibility for Deficits Incurred after June 30, 1979 shall be suspended for the creation of the FY2022 budget; and be it further
- RESOLVED, That the Chancellor is directed to redraft Policy 403: *System Annual Operating Budget* and Policy 407: *Responsibility for Deficits Incurred after June 30, 1979*, with a draft supplied to the Board of Trustees on or before the final FY2022 budget is submitted for approval.

Approved: August 12 , 2020

Eileen "Lynn" Dickinson, Chair of the Board of Trustees