

1991-1992 FACT BOOK

VERMONT STATE COLLEGES

1991-1992 FACT BOOK

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VERMONT STATE COLLEGES

1991-1992

I. COLLEGE INFORMATION

The Vermont State Colleges (VSC) is a public corporation established by Vermont State Statute in 1961, 16 V.S.A., Chapter 72. Three senior institutions, Castleton State College (CSC), Johnson State College (JSC), and Lyndon State College (LSC) offer programs leading to degrees at three levels: Associate, Bachelors and Masters. The two-year institutions, Community College of Vermont (CCV) and Vermont Technical College (VTC), offer the Associate degree exclusively. The map on the back cover illustrates the locations for each campus and the major sites through which services are offered.

This <u>Fact Book</u> highlights important characteristics of each institution as well as the major educational activities of VSC as a system. Except where noted, all numbers listed are as of Fall 1991 and all financial data are from the FY1992 budget.

A. <u>Castleton State College</u>

Founded	1787
Location	Castleton, Rutland County
Campus Size	27 Buildings on 130 Acres
Enrolled Students	2,129
1991 Graduates	328
Housing Capacity	693
Full-time Employees	208
Library Holdings Volumes Periodical Subscriptions	105,915 652
Plant Investment (6/30/91)	
Land and Site Improvements	\$ 2,699,723
Buildings	\$18,224,323
Equipment	\$7,211,183
Total	\$28,135,229

B. Community College of Vermont

Founded	1970
Location Administra	ative Offices, Wasson Hall, Waterbury
	Twelve Local Offices, Statewide
Campus Size	Leased Facilities Throughout Vermont
Enrolled Students	4,326
1991 Graduates	148
Housing Capacity	None
Full-time Employees	105

Library Small Reference Collections in Each Site Office Member, VSC Automated Library System

Plant Investment (6/30/91)	
Land and Site Improvements	\$ 0
Buildings	\$ 143,029
Equipment	\$1,315,804
Total	\$1,458,833

C. <u>Iohnson State College</u>

Founded	1828
Location	Johnson, Lamoille County
Campus Size	33 Buildings on 500 Acres
Enrolled Students	1,730
1991 Graduates	282
Housing Capacity	530
Full-time Employees	193
Library Holdings	
Volumes	83,565
Periodical Subscriptions	496
Plant Investment (6/30/91)	
Land and Site Improvements	\$ 1,999,816
Buildings	\$15,512,865
Equipment	\$ 4,645,390
Total	\$22,158,071

D. <u>Lyndon State College</u>

Founded	1911
Location	Lyndonville, Caledonia County
Campus Size	22 Buildings on 175 Acres
Enrolled Students	1,257
1991 Graduates	197
Housing Capacity	512
Full-time Employees	170
Library Holdings	
Volumes	78,833
Periodical Subscriptions	604
Plant Investment (6/30/91)	
Land and Site Improvements	\$ 1,521,580
Buildings	\$15,862,840
Equipment	\$ 4,536,231
Total	\$21,920,651

E. Vermont Technical College

Founded	1801
Location	Randolph Center, Orange County
Campus Size	31 Buildings on 544 Acres
Enrolled Students	872
1991 Graduates	201
Housing Capacity	562
Full-time Employees	173
Library Holdings Volumes Periodical Subscriptions	56,356 401
Plant Investment (6/30/91)	
Land and Site Improvements	\$ 2,164,812
Buildings	\$15,742,580
Equipment	\$ 7,891,672
Total	\$25,799,064

II. PROGRAM ENROLLMENT INFORMATION

COLLEGE:	CASTLETON STA	TE COLLEGE
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COLLEGE: CASILETON STATE COLLEGE	Full-Time	Part-time	Total
DEGREE PROGRAM	Students	Students	Students
Associate Degree			
Business Administration	24	6	30
Communication	12	0	12
Computer Programming	5	0	5
Criminal Justice	10	1	11
General Studies	25	13	38
Nursing	45	30	75
Secretarial Science	1	0	1
Total	122	50	172
, • • • •			
Bachelor's Degree			
Art	55	5	60
Business Administration	303	28	331
Communication	139	2	141
Computer Information Systems	14	2	16
Criminal Justice	100	2	102
Elementary Education	106	6	112
*Elementary Education (2nd Major)	(105)	(7)	(112)
History	47	3	50
Literature	52	. 3	55
Mathematics	35	4	39
Modern Foreign Language	13	1	14
Music	13	. 3	16
Natural Science	61	4	65
Nursing	0	. 1	• 1
Physical Education	136	2	138
Psychology	122	7	129
Secondary Education	2	0	2
*Secondary Education (2nd Major)	(38)	(2)	(40)
Social Science	. 8	1	9
Social Work	47	3	50
Sociology	13	2	15
Theatre Arts	20	3	23
Undeclared Majors	103	8	111
Non-matriculated	24	152	176
Total	1,413	242	1,655
Masters Degree			
Education	18	85	103
Non-matriculated	4	185	189
Total	22	270	292
Certificate of Advanced Graduate Stud	vi		
Education	1	9	10
GRAND TOTAL	1,558	571	2,129

^{*} New students in teacher education are required to enroll in a liberal arts and major sciences major. There are 112 of these students with a second major in elementary education and 40 in secondary education.

COLLEGE: COMMUNITY COLLEGE OF VERMONT

		Full-time Students	Part-time Students	Total Students
DEGREE PROGRAM				
Associate Degree		248	<u>1,664</u>	1,912
UNDECLARED MAJORS		33	2,381	2,414
GRAND TOTAL		<u>281</u>	4,045	4,326
CCV Enrollment by Site Office				
Bennington	150	Rutland		277
Brattleboro	465	Springfi	eld	426
Middlebury	192	St. Albai		464
Montpelier	489	St. Johns		206
Morrisville	239	South Bu		822
Newport	255	White Ri	ver Junction	341

ASSESSMENT OF PRIOR LEARNING PROGRAM

The Assessment of Prior Learning Program evaluates experientially-acquired, college-level learning for college credit. The award is based on a portfolio of prior learning containing documentation which substantiates the credit request. The process of portfolio preparation is accomplished in a course entitled "Educational Assessment and Portfolio Preparation." This course is offered at Castleton, Johnson and Lyndon State Colleges, Burlington College, and the twelve CCV sites throughout the state each year. Enrollment data appear below.

Assessment of Prior Learning Program Enrollment

	Spring	Summer	<u>Fall</u>	<u>Total</u>
1980	148	43	191	382
1981	116	42	159	317
1982	105	29	172	306
1983	117	24	103	244
1984	127	10	158	295
1985	125	15	129	269
1986	86	8	101	195
1987	55	1	115	171
1988	81	0	112	193
1989	140	0	120	260
1990	95	0	11 <i>7</i>	212
1991	93	0	106	199

COLLEGE: JOHNSON STATE COLLEGE

COLLEGE: JOHNSON STATE COLLEGE			
	Full-Time	Part-time	Total
	Students	Students	Students
DEGREE PROGRAM			
Associate Degree			
Accountancy	6	1	7
Business Information Systems	2	0	2
Business Management	9 -	8	17
Early Childhood Education	3	1	4
General Studies	12	0	12
Total	32	10	42
Bachelor's Degree			
Anthropology/Sociology	25	1	26
Art	32	1	33
Biology	28	1	29
Business Management	181	12	193
Education	176	10	186
English	24	1	25
Environmental Science	156	3	159
Environmental Studies	1	. 0	1
Health Sciences	105	4	109
History	17	1	18
Hotel/Hospitality Mgmt. Services	74	0	74
Management Information Systems	1	1	2
Mathematics	15	1	16
Music	33	1	34
Performing Arts	11	0	11
Performing Arts - Music (B.F.A.)	5	0	5
Physical Education	5	0	5
Political Science/Government	42	2	44
	97	3	100
Psychology Studio Arts (B.F.A.)	6	1	. 7
, ,	45	3	48
Writing (B.F.A.) * External Degree Program	45	125	170
Undeclared Majors	130	6	136
Non-matriculated	130	94	106
	1,266	271	1,537
Total	1,200	271	1,337
Masters Degree			
Counseling	12	23	35
Education	23	44	67
Undeclared Majors	2	47	49
Total	37	114	151
GRAND TOTAL	1,335	395	1,730

^{*}EDP is an upper division program designed for adults who complete many of their degree requirements beyond the JSC campus.

COLLEGE:	I VNDOM S	TATE	COLLEGE

JOZEGE, EMBONOMIC JOZEGE	Full-Time Students	Part-time Students	Total Students
DEGREE PROGRAM			
Certificate			
Post-graduate Licensing Teacher Ed	11	7	18
Pre-engineering Program	1	0	1
Total	12	7	19
Associate Degree			
Business Administration	11	2	13
Communication Arts & Sciences	19	. 0	19
Computer Sciences	3	2	5
General Studies	11	0	11
Small Business Management and			
Entrepreneurship	6_	2	8
Total	50	6	56
Bachelor's Degree			
Accounting	42	7	49
Business Administration	60	. 6	66
Communication Arts & Sciences	172	4	176
Computer Science	16	3	19
Elementary Education	119	5	124
English	35	4	39
Human Services	73	. 11	84
Interdisciplinary Studies	1	0	1
Liberal Studies	0	1	1
Mathematical Science	4	2	6
Meteorology	77	6	83
Outdoor Education/Recreation	23	3	26
Physical Education	97	1	98
Psychology	24	2	26
Science	42	4	46
Secondary Education	65	1	66
Ski Resort and Commercial			
Recreation Management	43	5	48
Small Business Management and			
Entrepreneurship	47	1	48
Social Sciences	21	2	23
Special Education	25	5	30
Therapeutic Recreation	7	0	7
Undeclared Majors	13	2	15
Non-matriculated	0	45	45
Total .	1,006	120	1,126
Masters Degree			
Education	1	17	18
Undeclared Majors	1	37	38
Total	2	54	56
GRAND TOTAL	1,070	187	1,257

COLLEGE: VERMONT TECHNICAL COLLEGE

	Full-Time Students	Part-time Students	Total Students
DEGREE PROGRAM			
<u>Certificate</u>			
Building Construction Trade	23	0	23
Total	23	0	23
Associate Degree			
Agribusiness Management		•	
Technology	13	1	14
Architectual & Building			
Engineering Technology	142	5	147
Automotive Technology	64	2	66
Business Technology & Management	51	2	53
Civil Engineering Technology	84	2	86
Computer Engineering Technology	34	. 2	36
Dairy Farm Management Technology	16	0	16
Electrical & Electronics			
Engineering Techology	118	37	155
Horticultural Management Technology	12	0	12
Mechanical Engineering Technology	72	4	76
Veterinary Technology	38	0	38
Undeclared Majors	58	92	150
Total	702	147	849
GRAND TOTAL	725	147	872

III. STUDENT INFORMATION

This section contains information concerning the number and types of students attending the Vermont State Colleges. The following definitions apply to this information:

- a) Headcount The actual number of students enrolled for credit coursework at a college.
- b) <u>Part-time</u> (PT) An undergraduate student enrolled for fewer than 12 credit hours of coursework in a semester, or a graduate student enrolled for fewer than 9 credit hours of coursework.
- c) <u>Full-time</u> (FT) An undergraduate student enrolled for 12 or more credit hours of coursework in a semester, or a graduate student enrolled for 9 or more credit hours of coursework.
- d) <u>Full-time Equivalent</u> (FTE) For undergraduates, total student credit hours divided by 15. For graduate students, total student credit hours divided by 12.
- e) I/S = In-state students; O/S = Out-of-state students

VERMONT STATE COLLEGES ENROLLMENT

FALL 1982-1991

	Total Headcount Enrollment											
	<u>1982</u>	<u>1983</u>	<u>1984</u>	<u>1985</u>	<u>1986</u>	<u>1987</u>	<u>1988</u>	<u>1989</u>	<u>1990</u>	<u>1991</u>		
I/S O/S	5,793 <u>1,350</u>	6,498 1,335	5,917 <u>1,367</u>	6,362 <u>1,422</u>	6,094 <u>1,544</u>	6,432 1,667	6,791 <u>1,889</u>	7,522 2,063	7,869 1,965	8,308 2,006		
Total	7,143	7,833	7,284	7,784	7,638	8,099	8,680	9,585	9,834	10,314		
			Perce	entage of	Total F	<u> leadcour</u>	nt Enrollr	nent				
	<u>1982</u>	<u>1983</u>	<u>1984</u>	<u>1985</u>	<u>1986</u>	<u>1987</u>	1988	<u>1989</u>	<u>1990</u>	<u>1991</u>		
I/S O/S	81% 19%	83% 17%	81% 19%	82% 18%	80% 20%	79% 21%	78% 22%	78% 22%	80% 20%	81% 19%		

HEADCOUNT ENROLLMENT BY COLLEGE, RESIDENCE, UNDERGRADUATE OR GRADUATE STATUS. AND FULL- OR PART-TIME STATUS

A. <u>Undergraduate Enrollment - Headcount</u>

	Full-time)			
	In-	Out-of-	Sub-	In-	Out-of-	Sub-		
	state	state	totals	<u>state</u>	state	totals	<u>Total</u>	
Castleton	823	712	1,535	267	25	292	1,827	
Community College	274	7	281	3,932	113	4,045	4,326	
Johnson	861	437	1,298	267	14	281	1,579	
Lyndon	613	455	1,068	103	30	133	1,201	
Vermont Technical	577	148	725	141	6	147	872	
Subtotal	3,148	1,759	4,907	4,710	188	4,898	9,805	

B. Graduate Enrollment - Headcount

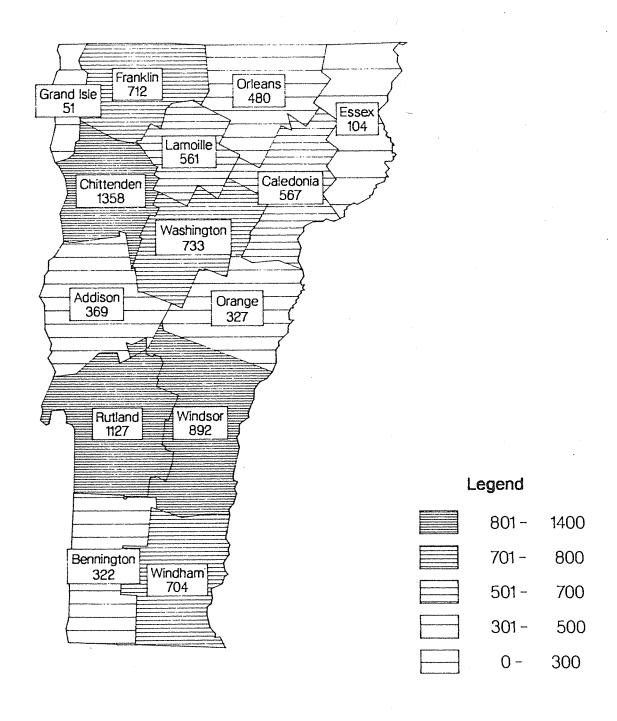
•		Full-time			Part-time			
	in- <u>state</u>	Out-of- state	Sub- totals	In- state	Out-of- state	Sub- totals	Total	
Castleton	21	2	23	236	43	279	302	
Johnson	35	2	37	114	0	114	151	
Lyndon	1	1	2	43	11	54	56	
Subtotal	57	5	62	393	54	447	509	

C. Total Enrollment - Headcount

	Full-time)	-	
	In-	Out-of-	Sub-	In-	Out-of-	Sub-	
	state	<u>state</u>	totals	<u>state</u>	state	totals	<u>Total</u>
Castleton	844	714	1,558	503	68	571	2,129
Community College	274	7	281	3,932	113	4,045	4,326
Johnson	896	439	1,335	381	14	395	1,730
Lyndon	614	456	1,070	146	41	187	1,257
Vermont Technical	577	148	725	141	6	147	872
Total	3,205	1,764	4,969	5,103	242	5,345	10,314

Vermont State Colleges In-state Student Enrollment

By County of Residence - Fall 1991



IN-STATE ENROLLMENT BY COUNTY OF RESIDENCE

FALL 1991

COUNTY	CSC	CCV	JSC	LSC	VTC	TOTAL	PERCENT
Addison	65	206	41	18	39	369	4.5%
Bennington	99	148	44	17	15	323	3.9%
Caledonia	20	205	38	274	30	567	6.9%
Chittenden	83	747	252	62	214	1,358	16.4%
Essex	3	32	8	54	7	104	1.3%
Franklin	38	454	148	16	56	712	8.6%
Grand Isle	2	29	10	2	8	5 1	0.6%
Lamoille	14	209	308	4	26	561	6.8%
Orange	32	157	27	39	72	327	4.0%
Orleans	12	249	75	115	29	480	5.8%
Rutland	723	275	25	28	76	1,127	13.6%
Washington	23	422	162	54	72	733	8.9%
Windham	84	531	44	32	13	704	8.5%
Windsor	149	542	95	45	61	892	10,8%
Total Vermont	1,347	4,206	1,277	760	718	8,308	

OUT-OF-STATE ENROLLMENT BY STATE/COUNTRY

STATE	<u>csc</u>	CCV JSC		LSC	VIC	TOTAL
Connecticut	135	0	92	60	27	314
Maine	46	0	42	60	35	183
Massachusetts	124	3	95	131	37	390
New Hampshire	79	105	36	151	27	398
New Jersey	54	0	63	16	5	138
New York	271	11	60	23	10	375
Pennsylvania	18	0	8	4	2	32
Rhode Island	12	0	19	24	4	59
Other U.S.	32	1	21	18	4	76
Canada	2	0	2	0	0	4
Other Foreign	9	0	15	10	3	37
Total Non-Vermont	782	120	453	497	154	2,006
Total Headcount	2,129	4,326	1,730	1,257	872	10,314
Percent Vermont	63.3%	97.2%	73.8%	60.5%	82.3%	80.6%
Percent Out-of-State	36.7%	2.8%	26.2%	39.5%	17.7%	19.4%

NEBHE ENROLLMENT IN REGIONAL STUDENT PROGRAM

NEBHE is the New England Board of Higher Education. NEBHE coordinates the Regional Student Program which allows students from a participating New England state to enroll in VSC academic programs not offered at their state institutions at tuition rates 150% of the Vermont resident tuition charge. Reported below are the numbers of out-of-state students attending VSC institutions under this program.

	<u>1982</u>	<u>1983</u>	<u>1984</u>	<u>1985</u>	<u>1986</u>	<u>1987</u>	<u>1988</u>	<u>1989</u>	<u>1990</u>	<u>1991</u>
Castleton	39	46	55	46	39	26	25	26	30	39
Community College	43	38	44	47	58	47	52	72	69	99
Johnson	14	30	66	77	127	105	114	100	90	81
Lyndon	115	128	137	47	151	153	252	273	302	282
Vermont Technical	17	<u>14</u>	_27	_33_	<u>40</u>	<u>56</u>	<u>81</u>	90	_88	<u>78</u>
Total	228	256	329	350	415	387	524	561	579	579

FALL 1991 NEBHE ENROLLMENT BY STATE

	Connecticut	<u>Maine</u>	<u>Massachusetts</u>	New <u>Hampshire</u>	Rhode <u>Island</u>	<u>Total</u>	
Castleton	4	4	2	25	4	39	
Community College	0	0	3	96	0	99	
Johnson	29	15	24	1	12	81	
Lyndon	23	46	76	122	15	282	
Vermont Technical	_8	<u>24</u>	<u>23</u>	<u>19</u>	_4	<u>78</u>	
Total VSC	64	89	128	263	35	579	
% of NEBHE Total	11.1%	15.4%	22.1%	45.4%	6%	100%	

HEADCOUNT ENROLLMENT BY GENDER

		RMONT Female	OUT- <u>Male</u>	OF-STATE Female
Castleton	472	875	360	422
Community College	1,054	3,152	31	89
Johnson	559	718	284	169
Lyndon	314	446	315	182
Vermont Technical	556	162	126	28
Totals	2,955	5,353	1,116	890

NUMBER OF VERMONT STATE COLLEGES STUDENTS TRANSFERRING TO THE UNIVERSITY OF VERMONT

	SPRING 1987	FALL 1987	SPRING 1988	FALL 1988	SPRING 1989	FALL 1989	SPRING 1990	FALL 1990	SPRING 1991	FALL 1991
CSC	2	8	1	9	2	4	3	10	5	7
CCV	1	7	3	15	5	17	3	25	5	39
JSC	4	6	5	13	4	12	3	8	4	24
LSC	.1	7	1	2	1	2	1	6	1	4
VTC	2	9	3	10	4	3	3	13	6	11
Total	10	37	13	49	16	38	13	62	21	85

NUMBER OF UNIVERSITY OF VERMONT STUDENTS TRANSFERRING TO VERMONT STATE COLLEGES

	SPRING	FALL	SPRING	FALL	SPRING	FALL	SPRING	FALL	SPRING	FALL
	<u>1987</u>	<u>1987</u>	<u>1988</u>	1988	1989	1989	<u>1990</u>	<u>1990</u>	<u>1991</u>	<u>1991</u>
csc	6	6	3	1	2	2	4	2	2	7
CCV	9	9	12	12	18	18	20	20	20	21
JSC	7	11	5	13	2	3	0	8	1	4
LSC	2	6	3	3	3	9	4	7	3	4
VTC	0	1	0	13	0	9	1	15	0	4
Total	24	33	23	42	25	41	29	52	26	40

NON-TRADITIONAL STUDENTS

The Vermont State Colleges serves a large number of students who are older than traditional undergraduates (18 to 22 years of age) and traditional graduate students (21 to 26 years of age). The following tables show the proportion of non-traditional (older) students at each college among full-time undergraduates, part-time undergraduates, and graduate students.

PERCENT FULL-TIME UNDERGRADUATES

OVER 22 YEARS OF AGE *

	<u>csc</u>	CCV	JSC	LSC	VTC	TOTAL
MEN	14.7%	52.7%	18.3%	17.1%	26.1%	19.8%
	(99)	(39)	(128)	(96)	(151)	(513)
WOMEN	14.6%	69.1%	19.8%	21.3%	39.0%	23.8%
	(126)	(143)	(118)	(108)	(57)	(552)

PERCENT PART-TIME UNDERGRADUATES

OVER 22 YEARS OF AGE *

	<u>csc</u>	CCA	<u>JSC</u>	LSC	VIC	TOTAL
MEN	48.8%	84.0%	78.9%	72.0%	75.7%	80.3%
	(42)	(849)	(71)	(36)	(78)	(1,076)
WOMEN	79.1%	86.8%	84.3%	84.3%	77.3%	86.1%
	(163)	(2,634)	(161)	(70)	(34)	(3,062)

PERCENT GRADUATE STUDENTS

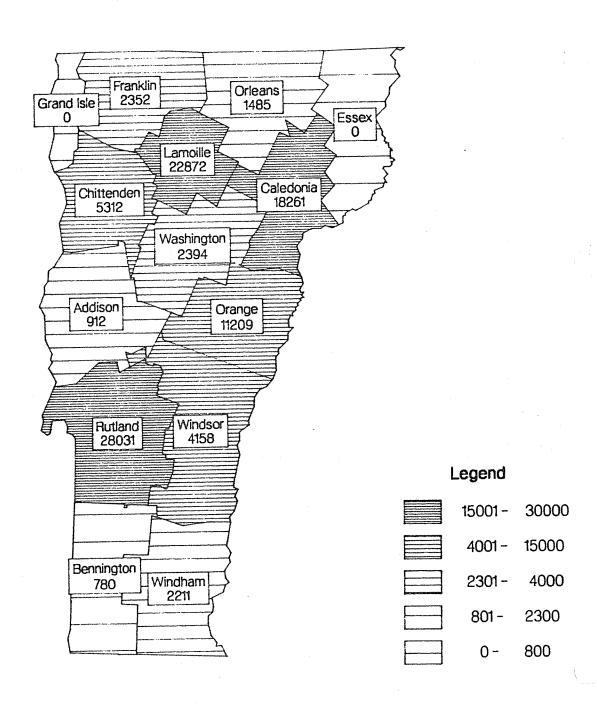
OVER 26 YEARS OF AGE *

	<u>csc</u>	<u>JSC</u>	LSC	TOTAL
MEN	90.3%	88.5%	89.5%	89.5%
	(65)	(46)	(17)	(128)
WOMEN	92.2%	85.9%	94.6%	88.8%
	(212)	(85)	(35)	(332)

^{*} Students are not required to give their ages. VSC has age data for 99% of its students.

Vermont State Colleges Credit Hour Enrollment

By Vermont County of Instruction



FULL-TIME EQUIVALENT (FTE) ENROLLMENT BY COLLEGE, RESIDENCE, UNDERGRADUATE OR GRADUATE STATUS, AND FULL- OR PART-TIME STATUS

A. <u>Undergraduate FTE Enrollment</u>

(student credit hours divided by 15)

		Full-time					
	In-	Out-of-	Sub-	In-	Out-of-	Sub-	
	state	state	totals	state	state	totals	Total
Castleton	843	754	1,597	100	13	112	1,709
Community College	225	. 11	236	1,168	44	1,212	1,448
Johnson	838	438	1,276	104	7	111	1,388
Lyndon	612	462	1,074	38	15	52	1,127
Vermont Technical	627	170	797	46	3	49	846
Subtotal	3,145	1,835	4,980	1,455	82	1,537	6,517

B. Graduate FTE Enrollment

(student credit hours divided by 12)

		Full-time)			
	In-	Out-of-	Sub-	In-	Out-of-	Sub-		
	<u>state</u>	state	totals	state	state	totals	Total	
Castleton	19	2	21	58	12	70	91	
Johnson	32	2	34	41	0	41	75	
Lyndon	1	1	2	14	3	17	19	
Subtotal	52	5	57	113	15	128	185	

C. Total FTE Enrollment

		Full-time	•)		
•	In-	Out-of-	Sub-	In-	Out-of-	Sub-	
	state	<u>state</u>	totals	state	<u>state</u>	totals	<u>Total</u>
Castleton	862	756	1,618	158	24	182	1,800
Community College	225	11	236	1,168	44	1,212	1,448
Johnson	870	440	1,311	145	7	152	1,462
Lyndon	613	463	1,076	51	18	69	1,146
Vermont Technical	627	170	797	46	3	49	846
Total	3,198	1,840	5,037	1,568	97	1,665	6,702

IV. FACULTY INFORMATION

1991-1992 (FY92) AVERAGE SALARY AND COMPENSATION* OF FULL-TIME FACULTY

ACADEMIC RANK	CSC	<u>ISC</u>	<u>LSC</u>	<u>VTC</u>	<u>VSC</u>
Professor					
Compensation	\$56,399	\$55,520	\$56,415	\$53,579	\$55,681
Salary	41,777	41,126	41,789	39,688	41,245
Associate					
Compensation	\$47,300	\$46,308	\$48,183	\$44,357	\$ 46,559
Salary	35,037	34,302	35,691	32,857	34,488
Assistant					
Compensation	\$39,756	\$39,745	\$39,382	\$38,656	\$39,434
Salary	29,449	29,441	29,172	28,634	29,210
Instructor					
Compensation	\$ -	-	\$26,760	\$31,417	\$29,865
Salary	-	-	19,822	23,272	22,122
All Ranks					
Compensation	\$46,348	\$44,956	\$47,347	\$43,539	\$45,602
Salary	34,332	33,301	35,072	32,251	33,779

^{*} Compensation (here and on page 19) includes life, disability, medical and dental insurance, retirement contributions for current faculty, social security, workers' compensation, tuition benefits, and salary. For FY92, total compensation represents an amount equal to 135% of salary. Figures are for Fall 1991 (FY92).

	Full-time Faculty: Academic Degrees							
HIGHEST DEGREE	<u>CSC</u>	<u>ISC</u>	<u>LSC</u>	<u>VTC</u>	<u>vsc</u>			
Doctorate	51	40	32	11	134			
Other Minimum - required degree (MBA, JD, MFA, etc.)	22	10	18	45	95			
Masters	15	13	9	0	36			
Bachelors Other	0 0	1 0	0 0	5 0	6 1			

VSC AVERAGE FACULTY SALARY AND COMPENSATION

FY 1982 TO FY 1991

Average Faculty Salaries: VSC vs. AAUP Category IIB Publics

(Thousand \$)

SALARY	FY'82	FY'83	FY'84	FY'85	<u>FY'86</u>	FY'87	FY'88	FY'89	FY'90	FY'91
VSC Average	\$20.0	\$22.0	\$23.8	\$25.1	\$25.8	\$27.4	\$27.8	\$29.0	\$29.9	\$31.6
All Category IIB Public	22.6	24.5	25.1	26.9	28.4	29.7	31.1	32.9	34.4	36.4
VSC/All IIB Public	89%	90%	95%	93%	91%	92%	89%	88%	87%	87%
Negotiated Increase Applied to Continuing Faculty		22.0	24.0	25.7	27.3	28.7	30.2	32.1	34.3	36.7
										•
TOTAL COMPENSATION *										
VSC Average	\$25.1	\$28.3	\$31.1	\$32.0	\$33.1	\$34.9	\$35.2	\$37.4	\$38.6	\$41.4
All Category IIB Public	26.6	29.0	29.9	32.5	34.6	36.1	37.7	40.3	42.6	45.2
VSC/All IIB Public	94%	98%	104%	98%	96%	96%	93%	93%	91%	91%
Negotiated Increase Applied to Continuing Faculty		28.3	31.4	32.7	35.1	36.6	38.2	41.4	44.2	48.1

^{*} Total VSC compensation in FY'91 equaled 131% of salary. AAUP IIB Public total compensation equaled 124% of salary. VSC total does not include value of early retirement program.

V. STUDENT FINANCIAL AID INFORMATION

Financial aid has become increasingly important in helping students to meet their college expenses. Financial aid consists of grants or scholarships which do not have to be paid back; wages for work performed through a college program; and loans which must be paid back with interest.

Each college maintains a financial aid office to advise students, to evaluate applications, and to manage federal, state, and institutional aid programs. In order to qualify for financial aid, a student must be considered to have financial need.

College costs - student and/or family contribution = Financial need

Federal and state financial aid programs contribute over 98 percent of all financial aid received by VSC students. The following information includes actual financial aid disbursements and expenditures for the 1990-91 college year.

A. Federal Programs

1. Pell Grants

Grants from federal funds, with eligibility determined by a standard formula passed into law by Congress, given to students with low family incomes. For FY91 Pell grants ranged from \$195 to \$2,300 per year.

2. Supplemental Educational Opportunity Grants (SEOG)

Grants from federal funds, administered by the College, for students with exceptional financial need. Priority is given to Pell grant recipients. SEOG grants in FY91 ranged from \$100 to \$4,000 per year. SEOG grants were funded 90% from federal dollars and 10% from college dollars in 1990-91. In 1991-92, the federal share declined to 85% and the college share increased to 15%.

3. College Workstudy (CWSP)

Wages paid to students working for the college both on-campus or off-campus. Students may also work for a private or public non-profit organization, or a local, state, or federal agency. For the 1990-91 and subsequent award years, the Federal share declined to 70% and the college share increased to 30%.

4. Perkins Loans

A revolving, low-interest (5 percent), federally-subsidized loan program administered by the college. Loan amounts vary depending on the student's year in school and on the amount of loan funds received by the school.

5. Nursing Loans

A revolving, low-interest (5 percent) loan program administered by the college. Loan amounts vary depending on the amount of loan funds received by the school. Students must be enrolled in a Health Professions Program.

6. Stafford Loans

Low-interest (8%), federally-subsidized loans obtained from a lender such as a bank or credit union, insured by a guarantee agency, and made to students with documented financial need. Loan amounts vary. The maximum is \$2,625 for each of the first two years of school and \$4,000 for each remaining year. The maximum total Stafford Student Loan debt for an undergraduate is \$17,250.

7. PLUS and SLS Loans

Loans with variable interest rates, adjusted each year, provide additional funds for educational expenses and, like Stafford Loans, are made by a lender such as a bank or credit union.

B. State Programs

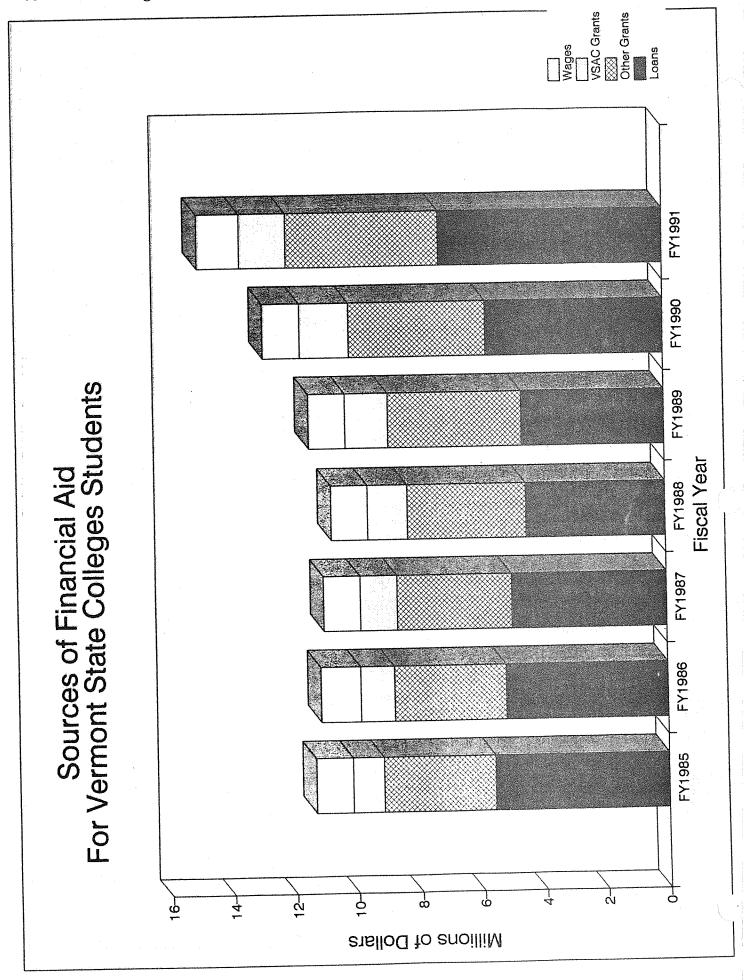
1. VSAC Grants

Grants awarded by the Vermont Student Assistance Corporation to students who are Vermont residents. VSAC grants are funded from state appropriations and for FY1991 ranged from \$75 to \$3,135. For full-time students, the amount of the VSAC grant is determined by subtracting the Pell grant, if any, and the calculated family contribution from the maximum allowable grant of \$3,135.

2. Home State Grants

Grants awarded by other states to their residents who attend a Vermont state college. Amounts vary depending on each state's criteria.

Less than two percent of all financial aid awarded to VSC students is provided by VSC and private grants. VSC grants include endowed scholarship funds, as well as gifts to the colleges for financial aid. Private grants are awarded directly to VSC students by service clubs, foundations, and organizations.



SOURCES OF STUDENT FINANCIAL AID BY COLLEGE

4,342	477	758	787	1,454	998	Number of Students Receiving Financial Aid
\$1,554,406	\$351,866	\$286,124	\$416,905	\$55,453	\$444,058	
					· · · · · · · · · · · · · · · · · · ·	SLS/PLUS Loans
\$859,795	\$264,662	\$257,384	\$152,745	\$7,600	\$177,404	VSC/Private Grants
\$141,895	\$16,500	\$57,015	\$27,460	0\$	\$40,920	
						Home States
						Students from Their
						Grants to Non-Vermont
\$1,483,440	\$271,062	\$327,603	\$369,195	\$196,551	\$319,029	
						VSAC Grants to Vermont Students
						State:
\$10,958,673	\$1,189,831	\$2,297,753	\$2,515,077	\$1,690,809	\$3,265,203	
						Grants, Loans, Work -study
TOTAL	XIC VIC	OST	NSC NSC	<u>\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\</u>	33	Federal:
			1990-1991			

STUDENT FINANCIAL AID DISBURSEMENTS

1990-1991

	Vermont Students	% of Aid to Vermont Students	AII <u>Students</u>	% of Aid to All Students
Federal Programs				
Pell Grants	\$2,640,262	24.5%	\$3,059,280	20.4%
SEOG Grants	\$481,851	4.5%	\$849,741	5.7%
Workstudy (wages)	\$984,164	9.1%	\$1,442,062	9.6%
Guaranteed Student Loans	\$3,012,293	27.9%	\$4,607,005	30.7%
Perkins Loans	\$491,312	4.6%	\$978,485	6.5%
Nursing Loans	\$19,200	0.2%	\$22,100	0.1%
Subtotal Federal	\$7,629,082	70.7%	\$10,958,673	73.1%
State Programs:				
VSAC Grants	\$1,483,440	13.7%	\$1,483,440	9.9%
Home State Grants	\$0	0.0%	\$141,895	0.9%
Tiome State Grants		0.070	Ψ1 τ 1,000	0.070
Subtotal State	\$1,483,440	13.7%	\$1,625,335	10.8%
VSC Grants	\$276,003	2.6%	\$391,673	2.6%
Private Grants	\$307,833	2.9%	\$468,122	3.1%
SLS Loans	\$409,378	3.8%	\$484,416	3.2%
PLUS Loans	\$686,040	6.4%	\$1,069,990	7.1%
·				
Total Aid	\$10,791,776	100.0%	\$14,998,209	100.0%
Alcomoto and activate man				
Number of students	0.450		4 0 4 0	
Receiving Aid (F/T & P/T)	3,458		4,342	
Average Value & Share of			•	
Awards per Recipient				
Grants	\$1,500	48%	\$1,472	43%
Workstudy	\$285	9%	\$332	9%
Loans	\$1,335	43%	\$1,650	48%
Louito	V 1,000	1070	\$1,000	
Average Value of Finacial Aid Package per Recipient				
All Students (F/T & P/T)	\$3,120		\$3,454	
Full-time Students	\$4,154		\$4,367	
Part-time Students	\$1,520		\$1,538	

Percentage columns may not add exactly due to rounding.

VI. FINANCIAL INFORMATION

STATE APPROPRIATION SUPPORT

(In Thousand \$)

	FY1985	FY1986	FY1987	FY1988	FY1989	FY1990	FY1991	EY1992
Initial Appropriation	\$10,789	\$11,669	\$12,352	\$12,965	\$14,060	\$15,506	\$15,869	\$14,691
Recision	\$0	(\$120)	\$0	\$0	\$0	(\$488)	(\$793)	\$0
Final Appropriation	\$10,789	\$11,549	\$12,352	\$12,965	\$14,060	\$15,018	\$15,076	\$14,691
Enrollment:								
Total FTE Student Vermont FTE	4,990 3,719	5,083 3,825	4,976 3,628	5,221 3,621	5,618 3,806	6,104 4,229	6,446 4,511	6,702 4,766
Appropriation:								
Per Total FTE Per Vermont FTE	\$2,162 \$2,901	\$2,272 \$3,019	\$2,482 \$3,405	\$2,483 \$3,581	\$2,503 \$3,694	\$2,460 \$3,551	\$2,339 \$3,342	\$2,192 \$3,082

STATE APPROPRIATION SUPPORT

IN CONSTANT 1985 DOLLARS

	FY1985	FY1986	FY1987	FY1988	FY1989	FY1990	FY1991	FY1992
Final Appropriation	\$10,789	\$11,359	\$11,721	\$11,814	\$12,223	\$12,387	\$11,776	\$10,922
Appropriation:	*							
Per Total FTE Per Vermont FTE	\$2,162 \$2,901	\$2,235 \$2,970	\$2,356 \$3,231	\$2,263 \$3,263	\$2,176 \$3,212		\$1,827 \$2,611	\$1,630 \$2,292

Constant dollars based on Consumer Price Index.

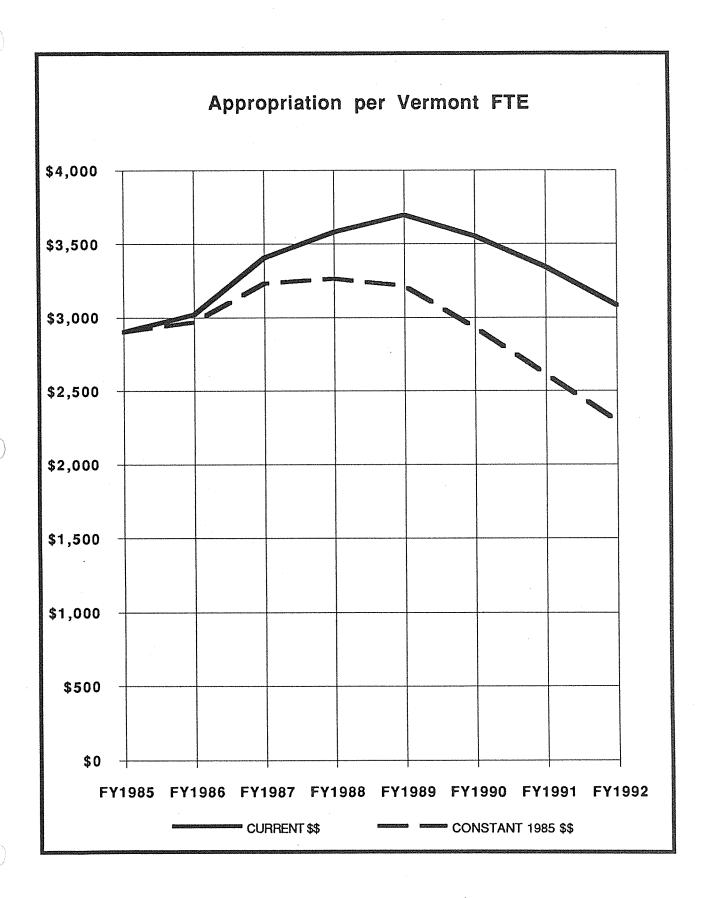
STATE APPROPRIATION AS PERCENT OF VSC REVENUES

Fiscal <u>Year</u>	Total Revenues	State <u>Appropriation</u>	<u>Percentage</u>
1975	14,150,861	4,940,384	35%
1976	15,050,373	5,140,300	34%
1977	15,961,617	5,090,300	32%
1978	18,073,477	5,922,300	33%
1979	24,143,590	9,051,749	37%
1980	26,701,075	7,825,600	29%
1981	28,589,425	7,851,828	27%
1982	31,190,264	8 <i>,</i> 720,510	28%
1983	33,629,535	9,612,700	29%
1984	38,477,909	10,196,410	26%
1985	40,664,880	10,789,200	27%
1986	42,899,086	11,548,693	27%
1987	45,051,766	12,352,450	27%
1988	48,839,433	12,965,000	27%
1989	56,091,805	14,059,847	25%
1990	61,425,985	15,018,206	24%
1991	64,629,200	15,075,453	23%
1992	67,398,000	14,691,400	22%

Sources: Audited financial statements through 1991.

Notes: Years prior to 1981 exclude federal PELL and SEOG student financial aid grants.

- 1981: Regular appropriation of \$7,986,828 cut by \$235,000; supplemental appropriation of \$100,000 for faculty pay.
- 1982: Regular appropriation of \$8,785,000 cut by \$64,490.
- 1983: Regular appropriation of \$9,862,700 cut by \$250,000.
- 1984: Regular appropriation of \$10,404,500 cut by \$208,090.
- 1986: Regular appropriation of \$11,669,000 cut by \$120,307; includes special appropriation of \$300,000 for library books catch-up.
- 1987: Regular appropriation of \$11,937,450 and special appropriation of \$415,000 for library automation.
- 1988: Regular appropriation of \$12,865,000 and special appropriation of \$100,000 for library books.
- 1989: Regular appropriation of \$14,027,847, and \$32,000 for bonding costs.
- 1990: Regular appropriation of \$15,505,852 cut by recisions of \$310,117, \$77,529 and \$100,000.
- 1991: Regular appropriation of \$15,868,900 cut by recisions of \$420,527 and \$372,920.



ACTUAL AND CONSTANT \$ TUITION RATES

FY1980 - FY1992

CASTLETON, JOHNSON, LYNDON

	in the property of the contract of the contrac	/ermont		0	ut-of-state
	Actual	Tuition In		Actual	Tuition In
	Tuition	Constant \$		Tuition	Constant \$
FY1980	\$970	\$970		\$2,250	\$2,250
FY1981	\$1,120	\$1,015		\$2,760	\$2,502
FY1982	\$1,250	\$1,067		\$3,050	\$2,604
FY1983	\$1,380	\$1,142		\$3,360	\$2,780
FY1984	\$1,530	\$1,213		\$3,560	\$2,823
FY1985	\$1,684	\$1,287		\$3,844	\$2,938
FY1986	\$1,802	\$1,355		\$4,114	\$3,093
FY1987	\$1,910	\$1,385		\$4,360	\$3,163
FY1988	\$2,024	\$1,410		\$4,622	\$3,219
FY1989	\$2,170	\$1,442		\$4,954	\$3,292
FY1990	\$2,328	\$1,468		\$5,376	\$3,389
FY1991	\$2,520	\$1,505		\$5,832	\$3,482
FY1992	\$2,760	\$1,568	±	\$6,384	\$3,628 *

VERMONT TECHNICAL COLLEGE

		/ermont	0	ut-of-state				
	Actual	Tuition In	Actual	Tuition In				
	Tuition	Constant \$	Tuition	Constant \$				
FY1980	\$1,070	\$1,070	\$2,550	\$2,550				
FY1981	\$1,320	\$1,197	\$2,860	\$2,593				
FY1982	\$1,500	\$1,281	\$3,150	\$2,690				
FY1983	\$1,700	\$1,406	\$3,520	\$2,912				
FY1984	\$1,900	\$1,507	\$3,800	\$3,014				
FY1985	\$2,084	\$1,593	\$4,100	\$3,134				
FY1986	\$2,230	\$1,677	\$4,388	\$3,299				
FY1987	\$2,364	\$1,715	\$4,650	\$3,373				
FY1988	\$2,506	\$1,746	\$4,930	\$3,434				
FY1989	\$2,686	\$1,785	\$5,284	\$3,511				
FY1990	\$2,880	\$1,816	\$5,712	\$3,601				
FY1991	\$3,120	\$1,863	\$6,192	\$3,697				
FY1992	\$3,360	\$1,909	* \$6,744	\$3,832 *				

Constant dollars based on Annual Consumer Price Index.

^{*} Estimated CPI

VSC SOURCES OF CURRENT FUND REVENUE

FY 1985 - FY 1991

(In Thousand \$)

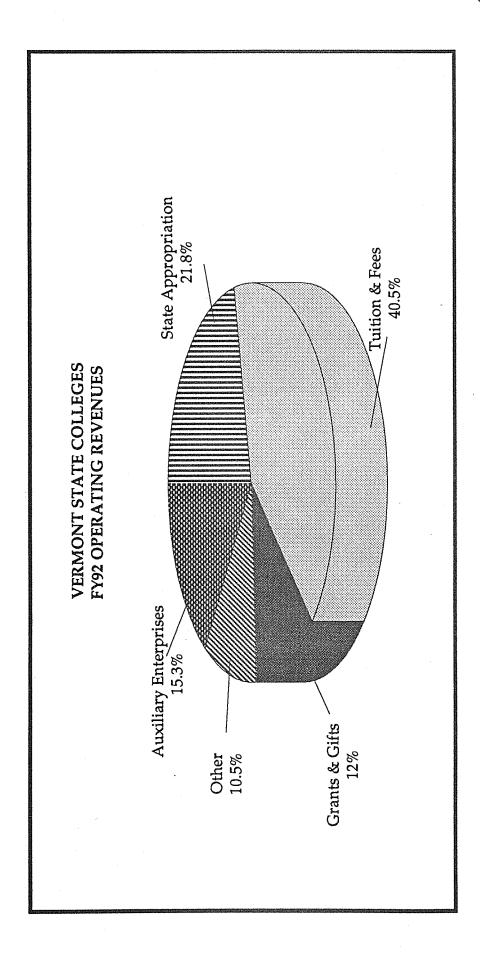
	FY1985	FY1986	<u>FY1987</u>	<u>FY1988</u>	FY1989	FY1990	<u>FY1991</u>
State Appropriation	\$10,789	\$11,549	\$12,352	\$12,965	\$14,060	\$15,018	\$15,076
Tuition & Fees Federal & Private Grants	\$12,689 \$6,521	\$13,543 \$6,526	\$14,745 \$6,106	\$16,506 \$6,691	\$19,293 \$7,877	\$23,004 \$8,608	\$25,777 \$9,421
Investment Income	\$897	\$805	\$721	\$935	\$1,755	\$1,352	\$1,375
Other	\$2,003	\$2,362	\$2.305	\$2,500	\$2.737	<u>\$1.755</u>	\$2.084
Subtotal	\$32,899	\$34,785	\$36,229	\$39,597	\$45,722	\$49,737	\$53,733
Auxiliary Enterprises	<u>\$7.765</u>	\$8.114	\$8.823	\$9,242	\$10.370	<u>\$11.689</u>	<u>\$11.615</u>
Total	\$40,664	\$42,899	\$45,052	\$48,839	\$56,092	\$61,426	\$65,348

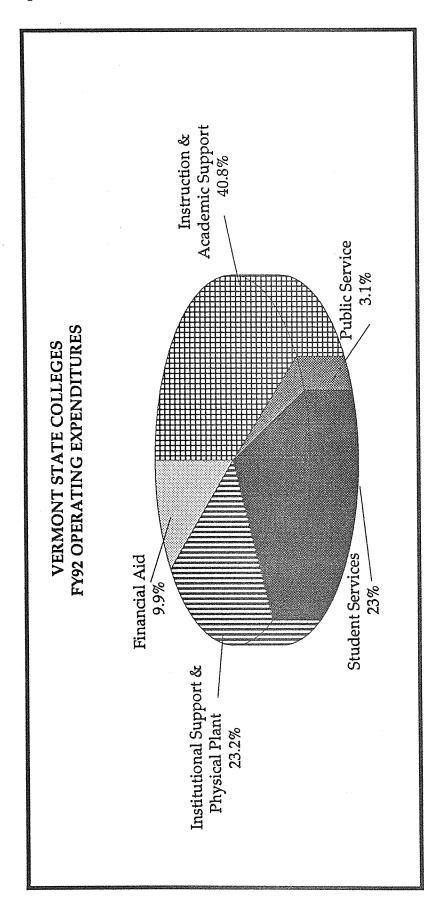
VSC PERCENTAGE DISTRIBUTION

SOURCES OF CURRENT FUND REVENUE

FY 1985 - FY1991

	FY1985	FY1986	FY1987	FY1988	FY1989	FY1990	FY1991	
State Appropriation	26.5%	26.9%	27.4%	26.5%	25.1%	24.4%	23.1%	
Tuition & Fees	31.2%	31.6%	32.7%	33.8%	34.4%	37.4%	39.4%	
Federal & Private Grants	16.0%	15.2%	13.6%	13.7%	14.0%	14.0%	14.4%	
Investment Income	2.2%	1.9%	1.6%	1.9%	3.1%	2.2%	2.1%	
Other	4.9%	<u>5.5%</u>	<u>5.1%</u>	<u>5.1%</u>	<u>4.9%</u>	2.9%	<u>3.2%</u>	
Subtotal	80.9%	81.1%	80.4%	81.1%	81.5%	81.0%	82.2%	
Auxiliary Enterprises	19.1%	18.9%	19.6%	18.9%	18.5%	19.0%	<u>17.8%</u>	
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	





VERMONT STATE COLLEGES

FY1992 Original All Operating Funds Budget (In Thousands of Dollars)

TOTAL	\$38,272	3,705	7,421	629	4,369	1,522	1,317	5,550	4,378	235	\$67,398	0 0 0 1	\$27,638	9,177	17,843	752	1,404	262	5,684	4,638	\$67,398	:	\$19,857	2,126	7,633	15,495	11,105	4,525	6,657	\$67,398
VERMONT TECHNICAL COLLEGE	\$6,112	413	829	193	2,065	207	119	1,190	932	0	\$12,060		\$5,4/9	1,738	2,641	109	490	53	683	867	\$12,060		\$4,454	737	974	2,795	1,445	843	812	\$12,060
LYNDON STATE COLLEGE	\$7,659	739	1,270	178	175	257	118	1,262	866	0	\$12,656		\$5,480	1,768	2,643	140	250	70	1,353	952	\$12,656		\$3,702	350	1,059	3,105	1,820	1,112	1,508	\$12,656
JOHNSON STATE COLLEGE	\$8,358	406	1,742	123	1,012	452	145	1,481	1,137	235	\$15,592		\$6,344	1,944	4,208	163	403	75	1,212	1,243	\$15,592		\$4,329	853	666	4,426	2,215	1,211	1,559	\$15,592
CASTLETON STATE COLLEGE	\$9,070	1,177	1,469	135	089	512	195	1,617	1,311	0	\$16,166		\$6,722	2,190	4,417	138	241	55	1,071	1,332	\$16,166		\$5,808	27	891	4,437	2,285	1,359	1,359	\$16,166
COMM COLLEGE OF VERMONT	\$4,622	469	2,111	0	437	82	52	0	0	0	\$7,773	1	\$2,357	947	2,929	87	0	o	1,363	81	\$7,773		\$1,564	155	2,863	732	1,042	0	1,417	\$7,773
SYSTEM OFCS & SERVICES	\$2,450	0	0	0	0	12	689	0	0	0	\$3,151		\$1,256	290	1,005	115	20	0	8	163	\$3,151		\$0	4	847	0	2,298	0	2	\$3,151
	HEVENUES AND HECEIPLES: Appropriation / Tuition	Student Fees	Government Grants & Contracts	Other Gifts, Grants	Sales & Services	Other Revenue / Transfers In	Investment & Endowment Income	Dorm Revenues	Dining Revenues	Married Student Housing	TOTAL REVENUES AND RECEIPTS	EXPENDITURES BY OBJECT:	Salaries & Wages	Employee Benefits	Operations	Travel	Equipment	Library Acquisitions	Student Financial Aid	Fund Transfers	TOTAL EXPENDITURES BY OBJECT	EXPENDITURES BY PROGRAM:	Instruction	Public Service	Academic Support	Student Services	Institutional Support	Physical Plant Operations	Student Financial Aid	TOTAL EXPENDITURES BY PROGRAM

VERMONT STATE COLLEGES

FY1993 Preliminary All Operating Funds Budget Request (In Thousands of Dollars)

TOTAL	\$40,139	3,855	7,422	649	4,542	1,536	1,369	5,772	4,554	244	\$70,082	608 487	(O+ 0.0	\$10,028	\$18,545	\$778	\$1,461	\$283	\$5,753	\$4,747	\$70,082	400 740	947,024	2,187	7,958	16,112	11,619	4,734	6,724	\$70,082	
RESTRICTED	0\$	0	7,204	141	0	0	15	0	0	0	\$7,360) 	363	534	78	9	0	4,246	696	\$7,360		4432	648	969	457	7	0	5,200	\$7,360	
AUXILIARY FUND	0\$	0	0	0	152	0	0	5,772	4,554	244	\$10,722	e n	300'- 2	483	5,595	80	682	0	0	2,302	\$10,722	ć ć	04	0	0	10,722	0	0	0	\$10,722	
DESIGNATED	\$42	460	0	31	4,007	365	13	0	0	0	\$4,918	6	- - - - -	292	2,736	32	277	Ξ	48	211	\$4,918	; ;	8/0,14	1,438	98	2,151	133	0	32	\$4,918	
GENERAL PUND	\$40,097	3,395	218	477	383	1,171	1,341	0	0	0	\$47,082	6	006,424	8,890	089'6	099	496	272	1,459	1,265	\$47,082		\$12,81¢	101	7,276	2,782	11,479	4,734	1,492	1 \$47,082	
	REVENUES AND RECEIPTS: Appropriation / Tuition	Student Fees	Government Grants & Contracts	Other Gifts, Grants	Sales & Services	Other Revenue / Transfers In	Investment & Endowment Income	Dorm Revenues	Dining Revenues	Married Student Housing	TOTAL REVENUES AND RECEIPTS	EXPENDITURES BY OBJECT:	Salaries & Wages	Employee Benefits	Operations	Travei	Equipment	Library Acquisitions	Student Financial Aid	Fund Transfers	TOTAL EXPENDITURES BY OBJECT	EXPENDITURES BY PROGRAM:	Instruction	Public Service	Academic Support	Student Services	Institutional Support	Physical Plant Operations	Student Financial Aid	TOTAL EXPENDITURES BY PROGRAM	

VII. SOUTHERN VERMONT EDUCATION CENTER

With the support of the Vermont General Assembly, the Vermont State Colleges established the Southern Vermont Education Center in Springfield in January 1989. The purpose of the Center is to coordinate and deliver to the region higher education programs sponsored by the five VSC institutions, as well as other public and private institutions. The priority is on programs for adult learners and career and employment-related educational services.

Many adults participate in employer-based training programs such as marketing workshops, supervisory training, and customer service training. A large number enroll in courses for professional and graduate education, and baccalaureate education. Additionally, many residents of the region participate in non-credit courses, workshops, and meetings at the Center, many offered at the studio/classroom of Vermont Interactive Television which is located at the Center.

In its first year of operation (1989), the Center served over 1,000 individuals. In 1990 and 1991, about 1,500 individuals participated annually in programs offered at the Center.

IX. VERMONT INTERACTIVE TELEVISION

Vermont Interactive Television (VIT) currently transmits interactive audio and video signals over phone lines between and among five sites (Lyndon, Newport, Randolph Center, South Burlington, and Springfield). Three new sites (Bennington, Brattleboro and Rutland) will join the system by the end of FY 1992.

The purpose of VIT is to extend educational and training programs to underserved regions and populations of Vermont, especially adult learners in rural areas. Additionally, VIT is intended to provide a cost-effective way for education, government and business to meet on-going communication and training needs.

VIT is substantially funded by an annual state appropriation. The balance of VIT's annual operating budget is covered by user fees and grants. At the State's request, VIT is managed by the Vermont State Colleges, and is directed by a gubernatorially-appointed Coordinating Council representing education, government and business.

During FY 1991, over 3,500 people attended courses, seminars, training sessions and meetings held on VIT. 250 businesses sent employees to education and training programs during the same time period. A total of 2,000 hours of programming were offered during the year, including thirty-two (32) credit and not-credit courses.

Annual state appropriations have been:

FY 1989	\$365,000
FY 1990	\$353,375
FY 1991	\$355,000
FY 1992	\$344,136

VERMONT STATE COLLEGES

BOARD OF TRUSTEES

March 1, 1991 - February 28, 1997

Theresa Feeley, vice-Chair

Gary Moore

John Nicholls

Berre

6-Year Term
Burlington
Bradford
Barre

March 1, 1989-February 28, 1995

Michael Audet, Treasurer
Churchill Hindes

6-Year Term
Orwell
Shelburne

April 1, 1989-February 28, 1995

Judith May, Secretary Springfield

March 1, 1990-February 28, 1994

John Farmer Stowe
Cola Hudson Lyndonville

March 1, 1991-February 28, 1993

Gretchen Hammer St. Johnsbury

March 1, 1987-February 28, 1993

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Jay Gordon Montpelier R. Marshall Witten, Chair Bennington

March 1, 1988-February 29, 1992

George Dunsmore
St. Albans
Perry Waite
Pawlett

June 1, 1991 - May 31, 1992

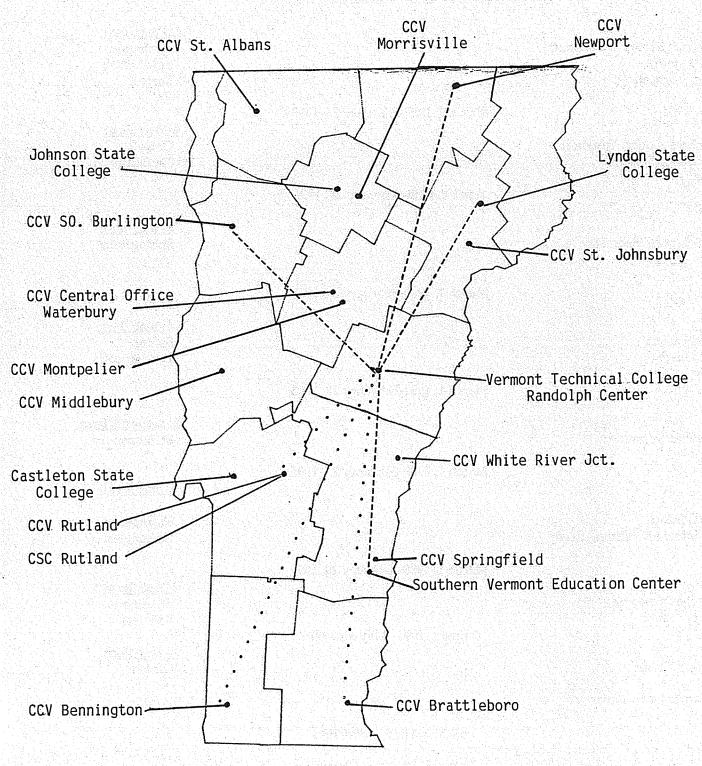
Luigi Dilanni <u>1-Year Term</u> Johnson

Howard Dean, Governor <u>Ex-officio</u>

EXECUTIVE OFFICERS

Charles I. Bunting, Chancellor
Lyle Gray, President, Castleton State College
Michael Holland, President, Community College of Vermont
Robert Hahn, Interim President, Johnson State College
Margaret Williams, President, Lyndon State College
Robert Clarke, President, Vermont Technical College

VERMONT STATE COLLEGES



----- Vermont Interactive Television
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Proposed Sites