

**Minutes of the Board of Trustees regular meeting Thursday, July 21, 2016—APPROVED
September 29, 2016**

The Vermont State Colleges Board of Trustees conducted a regular meeting Thursday, July 21, 2016 in the 1787 Room of the Campus Center at Castleton University.

The following were present:

Trustees: Jerry Diamond, Morgan Easton, Kraig Hannum, Church Hindes, Tim Jerman (Vice Chair), Bill Lippert, Chris Macfarlane, Martha O'Connor (Chair), Mike Pieciak, Aly Richards

Absent: Lynn Dickinson, Karen Luneau, Jim Masland, Linda Milne

Presidents: Joe Bertolino, Elaine Collins, Joyce Judy, Dan Smith, Dave Wolk

Chancellor's Office Staff: Tricia Coates, Director of External & Governmental Affairs
Sheilah Evans, System Controller/Senior Director of Financial Operations
Bill Reedy, General Counsel
Elaine Sopchak, Executive Assistant to the Chancellor
Jeb Spaulding, Chancellor
Steve Wisloski, Chief Financial Officer
Sophie Zdatny, Associate General Counsel
Yasmine Ziesler, Chief Academic & Academic Technology Officer

From the Colleges: Jean-Marie Clark, Dean, VT Tech Williston Campus
Scott Dikeman, Dean of Administration, Castleton
Janet Hazelton, Director of HR, Castleton
Loren Loomis Hubbell, Dean of Administration, LSC
Laura Jakubowski, Director of Finance, Castleton
Louis Palmer, Professor, Castleton
Tony Pepper, Special Assistant to the President, Castleton
Sharron Scott, Dean of Administration, JSC
Jonathan Spiro, Academic Dean, Castleton
Sharon Twigg, Interim Academic Dean, JSC
Beth Walsh, VSCUP President
Jeff Weld, Dean of Advancement, Castleton

From the Public: Cindy Polinsky, AFT Vermont Representative

A. PRESENTATION

1. Focus on Retention and Graduation by Yasmine Ziesler, VSC Chief Academic & Academic Technology Officer, and VSC Academic Deans

Dr. Ziesler presented the Board with data and information about the VSC's retention and graduation rates, and ongoing efforts to improve them.

B. ITEMS FOR DISCUSSION AND ACTION

1. Approval of Meeting Minutes

At this time Trustee Richards left the meeting. Trustee Diamond moved and Trustee Jerman seconded the minutes. The Board approved the minutes unanimously.

2. Approval of FY2017 Board of Trustees Schedule of Meetings

Trustee Easton moved and Trustee Pieciak seconded the FY2017 schedule of meetings. The Board approved the schedule unanimously.

Chair O'Connor adjusted the agenda to allow for Item 7 to be discussed before Item 3.

7. Report of the Finance & Facilities Committee

a. Consent Agenda

Trustee Hindes reviewed and moved the consent agenda items. Trustee Easton seconded. No items were removed. The Board approved the consent agenda unanimously.

3. Approval of Tuition, Fees, Room & Board Rates for the 2017-2018 Academic Year

Trustee Hindes moved and Trustee Jerman seconded the resolution. After discussion, the Board voted to approve the resolution. Trustee Macfarlane voted against the resolution. The resolution was approved (8 in favor, 1 opposed).

4. Report of the Executive Committee

Chair O'Connor reported that the Executive Committee met, and referred Trustees to the minutes in the materials.

5. Report of the Audit Committee

There was no report of the Audit Committee.

6. Report of the Education, Personnel, and Student Life Committee

a. Consent agenda

Trustee Hannum thanked Dr. Ziesler for her presentation and moved the consent agenda. Trustee Pieciak seconded. No items were removed. The consent agenda was approved unanimously.

7. Report of the Finance & Facilities Committee

This item was handled earlier in the meeting.

At this time Chair O'Connor called for a brief recess to discuss a procedural matter. After the recess Trustee Richards returned to the meeting via phone. Chair O'Connor stated that to be sure the Board had sufficient quorum she wished to take another vote on the resolution regarding FY2018.

Trustee Hindes moved and Trustee Jerman seconded the resolution. Trustee Macfarlane voted against the resolution. The resolution was approved (9 in favor, 1 opposed).

8. Report of the Long Range Planning Committee

a. Chancellor's recommendations for next steps regarding alliances between Johnson State College and Lyndon State College, as well as Community College of Vermont and Vermont Technical College

Trustee Diamond moved and Trustee Luneau seconded the resolution. Chancellor Spaulding briefly reviewed his recommendations. The Board voted unanimously to approve the resolution *Chancellor's Recommendation to Unify Johnson State and Lyndon State Colleges*.

C. ITEMS FOR INFORMATION AND DISCUSSION

1. Other Business

Chancellor Spaulding asked the Board for their preference regarding presidents reports. The Board decided that presidents should provide an annual report for the September retreat, but that reports for each Board meeting were no longer necessary.

2. Presidents Reports

President Smith and President Bertolino thanked the Board for their support during their tenures at Vermont Tech and Lyndon State. President Collins invited the Board to Johnson State's convocation on August 22nd at 10:30 a.m.

3. Report of the VSCSA

Trustee Easton reported that a new scholarship to VT Tech has been established for students who attended a Rosie's Girls camp.

4. Comments from the Public

There were no comments from the public.

The meeting was adjourned at 10:22 a.m.

VERMONT STATE COLLEGES

BOARD OF TRUSTEES

RESOLUTION

VSC Finance and Facilities Committee Business: Consent Agenda

WHEREAS, At its March 10, April 7, April 27, and May 19, 2016 meetings the VSC Finance and Facilities Committee discussed the business items outlined below; therefore, be it

RESOLVED, The Committee has voted to approve the items outlined below and recommends them to the full Board:

- Establishment of Endowment, CCV: Karen Raylene Clark Memorial Scholarship Fund
- Revisions to *Policy 403: Annual Operating Budget*
- Approval of Vermont Technical College Classroom Naming Request
- Uniform Guidance Working Group recommendation for new *Policy 431: Internal Controls*
- Establishment Endowment, LSC: President Joe Bertolino and Dr. Bil Leipold Student Success Endowment

July 21, 2016

VERMONT STATE COLLEGES
BOARD OF TRUSTEES
RESOLUTION

Tuition, Fees, Room & Board Rates for the
2017-2018 Academic Year

- WHEREAS, Students, their families, and the Colleges all require and deserve timely and accurate information to plan for 2017-2018 academic costs and budgets; and
- WHEREAS, The Colleges have continued to work diligently to maximize revenue, decrease costs and maximize efficiencies to help minimize tuition, fees, room and board increases; and
- WHEREAS, As part of their revenue maximization efforts, the Colleges are acting upon the recommendation of their consultant, AGB Institutional Strategies, Inc., to set tuition for the 2017-2018 academic year during the summer of 2016; and
- WHEREAS, The Presidents have submitted tuition recommendations for their respective Colleges to the Chancellor based upon careful considerations both of their revenue requirements and their market perspectives; and
- WHEREAS, The Chancellor has considered the Presidents' tuition recommendations in the context of revenues and the corresponding budgetary impact for the entire Vermont State Colleges System; and
- WHEREAS, For the 2017-2018 academic year the Chancellor has proposed tuition, fees, room and board rates attached hereto; and
- WHEREAS, In accordance with Policy 403, *Annual Operating Budget*, the Board of Trustees is responsible for setting maximum tuition, fees, room and board rates, and the Colleges are responsible for setting tuition, fees, room and board rates that are at or below these rates; therefore be it
- RESOLVED, That the Finance and Facilities Committee of the Board of Trustees has reviewed and discussed the 2017-2018 academic year rate requests by Vermont State Colleges management, and endorses their approval to the full Board; therefore be it further
- RESOLVED, That the Board of Trustees of the Vermont State Colleges establishes for the 2017-2018 academic year the maximum tuition, fees, room and board rates attached hereto.

July 21, 2016

VERMONT STATE COLLEGES
FY2018 Proposed Tuition, Fees, Room & Board
(simplified presentation)

Maximum Full Time Undergraduate Tuition

	Proposed FY2018	\$ Change	% Change	FY2017
<u>CCV (per credit hour)</u>				
Vermonters	261	8	3.2%	253
Non-Vermonters	522	16	3.2%	506
<u>Castleton University</u>				
<u>Regular programs</u>				
Vermonters	10,872	624	6.1%	10,248
Non-Vermonters	26,424	768	3.0%	25,656
<u>Nursing</u>				
Vermonters	14,208	888	6.7%	13,320
Non-Vermonters	26,424	(2,304)	-8.0%	28,728
<u>Johnson State College</u>				
Vermonters	10,632	408	4.0%	10,224
Non-Vermonters	23,592	912	4.0%	22,680
<u>Lyndon State College</u>				
Vermonters	10,632	408	4.0%	10,224
Non-Vermonters	22,800	888	4.1%	21,912
<u>Vermont Technical College</u>				
<u>Regular programs</u>				
Vermonters	13,512	552	4.3%	12,960
Non-Vermonters	25,824	1,032	4.2%	24,792
International	29,688	1,200	4.2%	28,488
<u>Dental Hygiene</u>				
Vermonters	16,920	696	4.3%	16,224
Non-Vermonters	26,448	1,056	4.2%	25,392
International	30,312	1,224	4.2%	29,088
<u>Nursing</u>				
Vermonters	14,184	576	4.2%	13,608
Non-Vermonters	29,928	1,200	4.2%	28,728
International	33,792	1,368	4.2%	32,424
<u>VSC SYSTEM AVERAGE</u>			4.0%	

Notes

1. Per credit rates are full time divided by 24, unless otherwise noted.
2. Non-Vermonters includes students who do not meet VT residency requirements, except for those in special programs with individually identified rates.
3. New England Board of Higher Education Board (NEBHE) rate is 150% of Vermonters rate (except CCV, for which NEBHE rate equals the Vermonters rate).
4. JSC and VTC Online rates are same as Vermonters rate for all students.

VERMONT STATE COLLEGES
FY2018 Proposed Tuition, Fees, Room & Board
(simplified presentation)

Maximum Full Time Graduate Tuition

	Proposed FY2018	\$ Change	% Change	FY2017
<u>Castleton University</u>				
Vermonter	14,400	4,500	45.5%	9,900
Non-Vermonter	14,400	0	0.0%	14,400
<u>Johnson State College</u>				
Vermonter	10,296	396	4.0%	9,900
Non-Vermonter	14,976	576	4.0%	14,400
<u>Lyndon State College</u>				
Vermonter	10,134	396	4.1%	9,738
Non-Vermonter	21,312	828	4.0%	20,484
<u>Vermont Technical College</u>				
Vermonter	12,672	522	4.3%	12,150
Non-Vermonter	24,228	990	4.3%	23,238
International	27,828	1,116	4.2%	26,712

Notes

1. Per credit and summer rates are full time divided by 18.
2. Non-Vermonter includes students who do not meet VT residency requirements, except for those in special programs with individually identified rates.
3. New England Board of Higher Education Board (NEBHE) rate is 150% of Vermont rate.

VERMONT STATE COLLEGES
FY2018 Proposed Tuition, Fees, Room & Board
(simplified presentation)

Fees, Room & Board

	Proposed FY2018	\$ Change	% Change	FY2017
<u>Individual Service Fees:</u>				
<u>Set by Board</u>				
Application	51	2	4.1% all	49
Graduation	98	3	3.2% all	95
Late Registration	64	2	3.2% all	62
Student Activity Fee	278	8	3.0% /yr	270
Change of Program or Course (after normal drop/add period)	25	1	4.2% all	24
Facilities Fee	820	24	3.0% /yr	796
<u>Set by Colleges</u>				
Orientation/Basic Skills Testing/Assessment			(can be adjusted for inflation as necessary)	
Course Fees				
Partial Payment				
Penalty Fees				
<u>Room Rates:</u>				
Double Room	6,128	180	3.0% /yr	5,948
Premium for a Single Room	1,634	48	3.0% /yr	1,586
Reduction for Tripling	(626)	(18)	3.0% /yr	(608)
Single Room Suite	8,538	252	3.0% /yr	8,286
<u>Board Rates:</u>				
Gold Plan/unlimited meals with \$100/yr	4,162	122	3.0% /yr	4,040
Base plan/12 meals/wk with \$150/yr in	4,008	118	3.0% /yr	3,890
8 meals/wk with \$220/yr in DB	3,854	114	3.0% /yr	3,740

VERMONT STATE COLLEGES
Tuition, Fees, Room & Board Rates for FY2017

1/13/16

TUITIONS:

UNDERGRADUATE TUITION

	FY2017	\$ Change	% Change	FY2016	\$ Change	% Change	FY2015
COMMUNITY COLLEGE OF VERMONT							
Per-Credit Hour Rate:							
Vermonters	253	7	2.85%	246	7	2.93%	239
Non-Vermonters	506	14	2.85%	492	14	2.93%	478
NEBHE (150% Vermonters rate)	380	10	2.70%	370	11	3.06%	359
International (Non Vermonters rate)	506	14	2.85%	492	14	2.93%	478
CASTLETON UNIVERSITY							
Full time rate:							
Vermonters	10,248	0	0.00%	10,248	480	4.91%	9,768
Non-Vermonters	25,656	0	0.00%	25,656	1,224	5.01%	24,432
NEBHE (150% Vermonters rate)	15,408	0	0.00%	15,408	744	5.07%	14,664
International (150% Vermonters rate)	15,408	0	0.00%	15,408	744	5.07%	14,664
Per-Credit Hour Rate							
Vermonters	427	0	0.00%	427	20	4.91%	407
Non-Vermonters	1,069	0	0.00%	1,069	51	5.01%	1,018
NEBHE (150% Vermonters rate)	642	0	0.00%	642	31	5.07%	611
International (150% Vermonters rate)	642	0	0.00%	642	31	5.07%	611
Summer Sessions							
Vermonters	427	0	0.00%	427	20	4.91%	407
Non-Vermonters (150% Vermonters rate)	642	0	0.00%	642	31	5.07%	611
NEBHE (150% Vermonters rate)	642	0	0.00%	642	31	5.07%	611
International (150% Vermonters rate)	642	0	0.00%	642	31	5.07%	611
Nursing:							
Full time rate:							
Vermonters	13,320	0	0.00%	13,320	624	4.91%	12,696
Non-Vermonters	28,728	0	0.00%	28,728	1,368	5.00%	27,360
NEBHE (150% Vermonters rate)	20,016	0	0.00%	20,016	960	5.04%	19,056
International (150% Vermonters rate)	20,016	0	0.00%	20,016	960	5.04%	19,056
Per-Credit Hour Rate							
Vermonters	555	0	0.00%	555	26	4.91%	529
Non-Vermonters	1,197	0	0.00%	1,197	57	5.00%	1,140
NEBHE (150% Vermonters rate)	834	0	0.00%	834	40	5.04%	794
International (150% Vermonters rate)	834	0	0.00%	834	40	5.04%	794
Summer Sessions							
Vermonters	555	0	0.00%	555	26	4.91%	529
Non-Vermonters (150% Vermonters rate)	834	0	0.00%	834	40	5.04%	794
NEBHE (150% Vermonters rate)	834	0	0.00%	834	40	5.04%	794
International (150% Vermonters rate)	834	0	0.00%	834	40	5.04%	794
JOHNSON STATE COLLEGE							
Full time rate:							
Vermonters	10,224	240	2.40%	9,984	384	4.00%	9,600
Non-Vermonters	22,680	0	0.00%	22,680	1,080	5.00%	21,600
NEBHE (150% Vermonters rate)	15,336	360	2.40%	14,976	576	4.00%	14,400
International (Non Vermonters rate)	22,680	0	0.00%	22,680	1,080	5.00%	21,600
Per-Credit Hour Rate							
Vermonters	426	10	2.40%	416	16	4.00%	400
Non-Vermonters	945	0	0.00%	945	45	5.00%	900
NEBHE (150% Vermonters rate)	639	15	2.40%	624	24	4.00%	600
International (Non Vermonters rate)	945	0	0.00%	945	45	5.00%	900
Summer Sessions							
Vermonters	426	10	2.40%	416	16	4.00%	400
Non-Vermonters (150% Vermonters rate)	639	15	2.40%	624	24	4.00%	600
NEBHE (150% Vermonters rate)	639	15	2.40%	624	24	4.00%	600
International (150% Vermonters rate)	639	15	2.40%	624	24	4.00%	600

LYNDON STATE COLLEGE**Full time rate:**

Vermont	10,224	240	2.40%	9,984	288	2.97%	9,696
Non-Vermont	21,912	528	2.47%	21,384	624	3.01%	20,760
NEBHE (150% Vermont rate)	15,336	360	2.40%	14,976	432	2.97%	14,544
International (Non Vermont rate)	21,912	528	2.47%	21,384	624	3.01%	20,760

Per-Credit Hour Rate

Vermont	426	10	2.40%	416	12	2.97%	404
Non-Vermont	913	22	2.47%	891	26	3.01%	865
NEBHE (150% Vermont rate)	639	15	2.40%	624	18	2.97%	606
International (Non Vermont rate)	913	22	2.47%	891	26	3.01%	865

Summer Sessions

Vermont	426	10	2.40%	416	12	2.97%	404
Non-Vermont (150% Vermont rate)	639	15	2.40%	624	18	2.97%	606
NEBHE (150% Vermont rate)	639	15	2.40%	624	18	2.97%	606
International (150% Vermont rate)	639	15	2.40%	624	18	2.97%	606

VERMONT TECHNICAL COLLEGE**Full time rate:**

Vermont	12,960	504	4.05%	12,456	600	5.06%	11,856
Non-Vermont	24,792	960	4.03%	23,832	1,128	4.97%	22,704
NEBHE (150% Vermont rate)	19,440	768	4.11%	18,672	888	4.99%	17,784
International (Non Vermont rate)	28,488	4,656	19.54%	23,832	1,128	4.97%	22,704

Rates for Part-Time & Extra Credits over 12

Vermont	540	21	4.05%	519	25	5.06%	494
Non-Vermont	1,033	40	4.03%	993	47	4.97%	946
NEBHE (150% Vermont rate)	810	32	4.11%	778	37	4.99%	741
International (Non Vermont rate)	1,187	194	19.54%	993	47	4.97%	946

Summer Sessions

Vermont	540	21	4.05%	519	25	5.06%	494
Non-Vermont (150% Vermont rate)	810	32	4.11%	778	37	4.99%	741
NEBHE (150% Vermont rate)	810	32	4.11%	778	37	4.99%	741
International (Non Vermont rate)	1,187	194	19.54%	993	47	4.97%	946

Dental Hygiene:**Full time rate:**

Vermont	16,224	624	4.00%	15,600	744	5.01%	14,856
Non-Vermont	25,392	984	4.03%	24,408	1,152	4.95%	23,256
NEBHE	24,336	5,016	25.96%	19,320	912	4.95%	18,408
International (Non Vermont rate)	29,088	4,680	19.17%	24,408	1,152	4.95%	23,256

Per-Credit Hour Rate

Vermont	676	26	4.00%	650	31	5.01%	619
Non-Vermont	1,058	41	4.03%	1,017	48	4.95%	969
NEBHE	1,014	209	25.96%	805	38	4.95%	767
International (Non Vermont rate)	1,212	195	19.17%	1,017	48	4.95%	969

Summer Sessions

Vermont	676	26	4.00%	650	31	5.01%	619
Non-Vermont	1,014	209	25.96%	805	38	4.95%	767
NEBHE	1,014	209	25.96%	805	38	4.95%	767
International (Non Vermont rate)	1,212	195	19.17%	1,017	48	4.95%	969

Nursing:**Full time rate:**

Vermont	13,608	528	4.04%	13,080	624	5.01%	12,456
Non-Vermont	28,728	4,320	17.70%	24,408	1,152	4.95%	23,256
NEBHE	20,424	1,104	5.71%	19,320	912	4.95%	18,408
International (Non Vermont rate)	32,424	8,016	32.84%	24,408	1,152	4.95%	23,256

Per-Credit Hour Rate

Vermont	567	22	4.04%	545	26	5.01%	519
Non-Vermont	1,197	180	17.70%	1,017	48	4.95%	969
NEBHE	851	46	5.71%	805	38	4.95%	767
International (Non Vermont rate)	1,351	334	32.84%	1,017	48	4.95%	969

Summer Sessions

Vermont	567	22	4.04%	545	26	5.01%	519
Non-Vermont	851	46	5.71%	805	38	4.95%	767
NEBHE	851	46	5.71%	805	38	4.95%	767
International (Non Vermont rate)	1,351	334	32.84%	1,017	48	4.95%	969

Online:**Full Time Rate:**

All Students	12,960						
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Per-Credit Hour Rate
All Students

540

GRADUATE TUITION

	FY2017	\$ Change	% Change	FY2016	\$ Change	% Change	FY2015
CASTLETON UNIVERSITY							
<u>Full time rate (up to 12 credits):</u>							
Vermont	9,900	0	0.00%	9,900	0	0.00%	9,900
Non-Vermont	14,400	0	0.00%	14,400	0	0.00%	14,400
<u>Rates for Part-Time & Extra Credits over 12</u>							
Vermont	550	0	0.00%	550	0	0.00%	550
Non-Vermont	800	0	0.00%	800	0	0.00%	800
<u>Summer Sessions</u>							
Vermont	550	0	0.00%	550	0	0.00%	550
Non-Vermont	800	0	0.00%	800	0	0.00%	800
JOHNSON STATE COLLEGE							
<u>Full time rate (up to 12 credits):</u>							
Vermont	13,200	312	2.42%	12,888	624	5.09%	12,264
Non-Vermont	19,200	(8,592)	-30.92%	27,792	1,320	4.99%	26,472
<u>Rates for Part-Time & Extra Credits over 12</u>							
Vermont	550	13	2.42%	537	26	5.09%	511
Non-Vermont	800	(358)	-30.92%	1,158	55	4.99%	1,103
<u>Summer Sessions</u>							
Vermont	550	13	2.42%	537	26	5.09%	511
Non-Vermont (150% Vermont rate)	825	20	2.48%	805	38	4.95%	767
LYNDON STATE COLLEGE							
<u>Full time rate (up to 12 credits):</u>							
Vermont	12,984	312	2.46%	12,672	600	4.97%	12,072
Non-Vermont	27,312	0	0.00%	27,312	1,296	4.98%	26,016
NEBHE (150% Vermont rate)	19,488	456	2.40%	19,032	912	5.03%	18,120
International (Non Vermont rate)	27,312	0	0.00%	27,312	1,296	4.98%	26,016
<u>Rates for Part-Time & Extra Credits over 12</u>							
Vermont	541	13	2.46%	528	25	4.97%	503
Non-Vermont	1,138	0	0.00%	1,138	54	4.98%	1,084
NEBHE (150% Vermont rate)	812	19	2.40%	793	38	5.03%	755
International (Non Vermont rate)	1,138	0	0.00%	1,138	54	4.98%	1,084
<u>Summer Sessions</u>							
Vermont	541	13	2.46%	528	25	4.97%	503
Non-Vermont (150% Vermont rate)	812	19	2.40%	793	38	5.03%	755
NEBHE (150% Vermont rate)	812	19	2.40%	793	38	5.03%	755
International (150% Vermont rate)	812	19	2.40%	793	38	5.03%	755
VERMONT TECHNICAL COLLEGE							
<u>Full time rate (up to 12 credits):</u>							
Vermont	16,200	n/a	n/a	n/a	n/a	n/a	n/a
Non-Vermont	30,990	n/a	n/a	n/a	n/a	n/a	n/a
NEBHE (150% Vermont rate)	24,300	n/a	n/a	n/a	n/a	n/a	n/a
International (Non Vermont rate)	35,615	n/a	n/a	n/a	n/a	n/a	n/a
<u>Rates for Part-Time & Extra Credits over 12</u>							
Vermont	675	n/a	n/a	n/a	n/a	n/a	n/a
Non-Vermont	1,291	n/a	n/a	n/a	n/a	n/a	n/a
NEBHE (150% Vermont rate)	1,013	n/a	n/a	n/a	n/a	n/a	n/a
International (Non Vermont rate)	1,484	n/a	n/a	n/a	n/a	n/a	n/a
<u>Summer Sessions</u>							
Vermont	675	n/a	n/a	n/a	n/a	n/a	n/a
Non-Vermont (150% Vermont rate)	1,013	n/a	n/a	n/a	n/a	n/a	n/a
NEBHE (150% Vermont rate)	1,013	n/a	n/a	n/a	n/a	n/a	n/a
International (150% Vermont rate)	1,013	n/a	n/a	n/a	n/a	n/a	n/a

**VERMONT STATE COLLEGES
FEES, ROOM and BOARD RATES**

	FY2017	\$ Change	% Change	FY2016	\$ Change	% Change	FY2015
INDIVIDUAL SERVICE FEES							
<u>Set by Board</u>							
Application	49	1	2.08% all	48	1	2.13% all	47
Graduation	95	3	3.26% all	92	3	3.37% all	89
Late Registration	62	2	3.33% all	60	2	3.45% all	58
Student Activity Fee	270	8	3.05% /yr	262	8	3.15% /yr	254
Change of Program or Course (after normal drop/add period)	24	1	4.35% all	23	1	4.55% all	22
CSC Facilities Fee	796	24	3.11% /yr	772	22	2.93% /yr	750
JSC Facilities Fee	796	24	3.11% /yr	772	22	2.93% /yr	750
LSC Facilities Fee	796	24	3.11% /yr	772	22	2.93% /yr	750
VTC Facilities Fee	796	24	3.11% /yr	772	22	2.93% /yr	750
<u>Set by Colleges</u>							
Orientation/Basic Skills Testing/Assessment						(can be adjusted for inflation as necessary)	
Course Fees							
Partial Payment							
Penalty Fees							
<u>ROOM RATES:</u>							
Double Room	5,948	174	3.01% /yr	5,774	169	3.01% /yr	5,606
Premium for a Single Room	1,586	46	2.99% /yr	1,540	46	3.08% /yr	1,494
Reduction for Tripling	(608)	(19)	3.22% /yr	(590)	(17)	2.96% /yr	(574)
Single Room Suite	8,286	243	3.02% /yr	8,044	234	3.00% /yr	7,810
<u>BOARD RATES:</u>							
Gold Plan/unlimited meals with \$100/yr in DB	4,040	118	3.01% /yr	3,922	114	2.99% /yr	3,808
Base plan/12 meals/wk with \$150/yr in DB	3,890	114	3.02% /yr	3,776	110	3.00% /yr	3,666
8 meals/wk with \$220/yr in DB	3,740	111	3.06% /yr	3,630	106	3.01% /yr	3,524

VERMONT STATE COLLEGES

BOARD OF TRUSTEES

RESOLUTION

VSC Education, Personnel, and Student Life Committee Business: Consent Agenda

WHEREAS, At its July 20, 2016 meeting the VSC Education, Personnel, and Student Life Committee discussed the business items outlined below; therefore, be it

RESOLVED, The Committee has voted to approve the items outlined below and recommends them to the full Board:

- Revisions to *Policy 208: Criminal Background Checks*
- Revisions to *Policy 102: Approval of New Degrees and Majors*
- Revisions to *Policy 109: Annual Enrollment Review of Existing Academic Programs*
- Revisions to *Policy 111: Academic Data Management*
- Preliminary Program Proposal: LSC Master of Science in Clinical Mental Health Counseling

July 21, 2016

VERMONT STATE COLLEGES
BOARD OF TRUSTEES
RESOLUTION

Chancellor's Recommendation to Unify Johnson State and Lyndon State Colleges

- WHEREAS, The Vermont State Colleges Board of Trustees recognizes that Lyndon State College and Johnson State College provide essential access to high-quality, affordable public higher education opportunities for students; and
- WHEREAS, The Board of Trustees recognizes that each campus is an important economic and cultural resource for their regions and the State of Vermont; and
- WHEREAS, The Board of Trustees is committed to ensuring that both campuses remain vibrant, viable, and vital for the long term; and
- WHEREAS, Many reliable sources, including Moody's Investors Service, predict that financial challenges caused by inadequate state financial support, demographic changes, increased expenses, and competition from new delivery modes will cause a significant increase in college closures across the country; and
- WHEREAS, Even as they provide high-quality programs, small, tuition-dependent colleges are particularly vulnerable to such financial challenges; and
- WHEREAS, The Board of Trustees recognizes the potential for a larger size institution to increase opportunities and supports for students with a more comprehensive curriculum, shared co-curricular learning opportunities, and more efficient use of support resources; and
- WHEREAS, The Board of Trustees recognizes the potential for a larger size institution to create a stronger, more diverse community of faculty and staff with more opportunities to draw upon and develop faculty and staff expertise; and
- WHEREAS, The Board of Trustees recognizes the potential for a larger size institution to achieve an improved economy of scale, redirecting valuable resources from administrative functions to the institutional mission; and
- WHEREAS, Chancellor Jeb Spaulding recommends that the Board unify Lyndon State College and Johnson State College under one administration, creating one

larger and stronger college with two distinct campuses, each with its own identity, with Dr. Elaine Collins as president at the time the unification takes place on July 1, 2017;

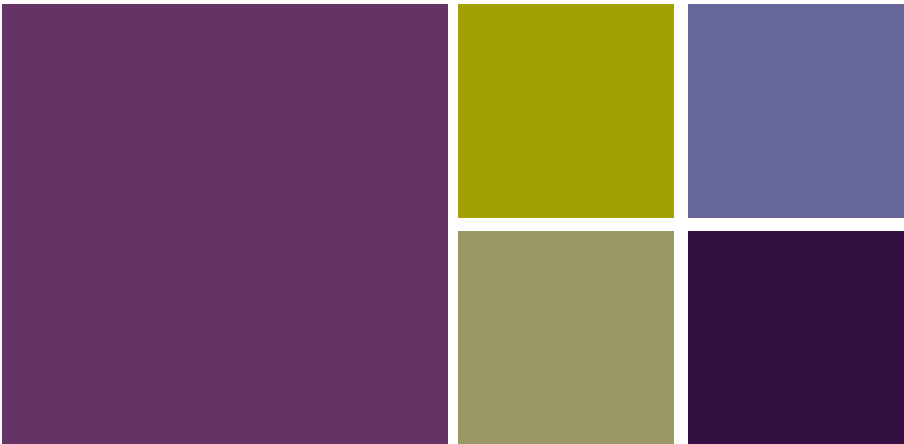
RESOLVED, That the Board of Trustees affirms its commitment to maintaining vital and vibrant campuses, each with its own identity, as points of access to affordable public higher education at both Lyndon and Johnson; and, be it further

RESOLVED, That the Board of Trustees supports in concept the Chancellor's recommendation to unify Lyndon and Johnson State Colleges into one larger and stronger college with two distinct campuses, each with its own identity, and, be it further

RESOLVED, That in order for the Board to be fully prepared to make a decision on the Chancellor's recommendation at its September 29, 2016 meeting, the Chancellor shall:

- Meet with students, faculty and staff at both the JSC and LSC campuses to solicit their feedback on the Chancellor's recommendation;
- Prepare a report that includes this feedback and identifies and addresses the legal, contractual, financial, academic, communications, and other issues that need to be addressed in order to successfully implement the Chancellor's recommendation; and
- Outline a transition plan, including a timeline, for implementation of the Chancellor's recommendation.

July 21, 2016




[Background reading](#)

VSC Board of Trustees
Focus Presentation on
Retention and Graduation

July 21, 2016

Population vs. Performance



<p><u>Population Results</u></p> <p style="text-align: center;">First-Year Retention Graduation Rates Time to Degree</p> <p style="text-align: center;"><i>In addition to institutional strategies, influenced by...</i></p> <ul style="list-style-type: none"> ■ Student Demographics ■ Economy ■ Policy ■ Culture & Society 	<p><u>Performance Results</u></p> <p style="text-align: center;">New Student Orientation First Year Advising 4 Year Degree Maps Scholarship Programs</p> <p style="text-align: center;"><i>How much did we do? How well did we do it?</i></p>
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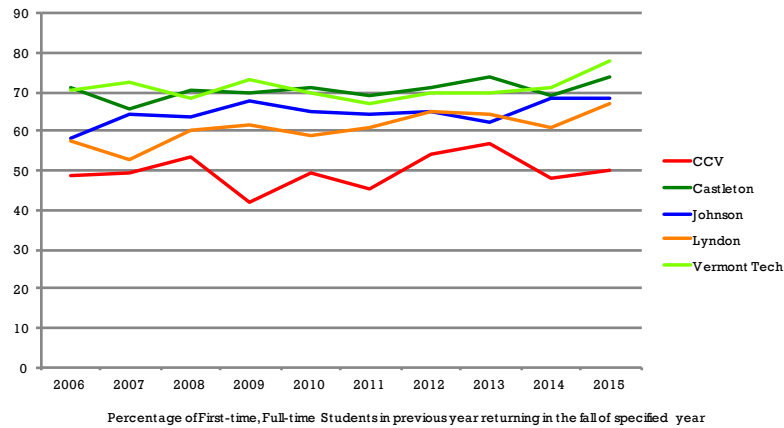
Recent One-Year Retention Rates

	Fall 2013- Fall 2014	Fall 2014- Fall 2015	Peer Institutions National Benchmark **
Castleton	69%	74%	66%
Johnson	68%	68%	66%
Lyndon	61%	67%	66%
VT Tech	71%	78%	61%
CCV*	48%	50%	60%

*At CCV, less than 5% of all enrolled students (under 300) are included in this traditional measure of "first-time, full-time" student retention.

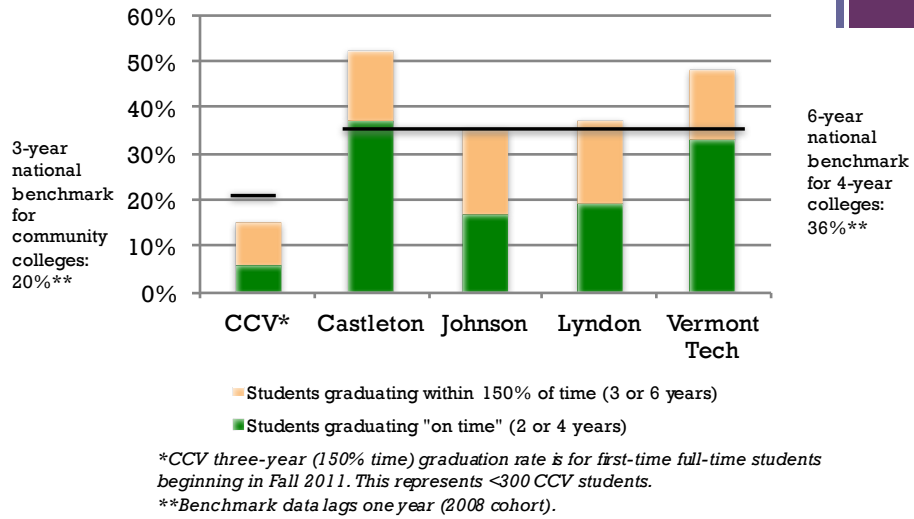
**Benchmarks are an average of public institutions across US with similar enrollment size and profile.

One-Year Retention Rate History



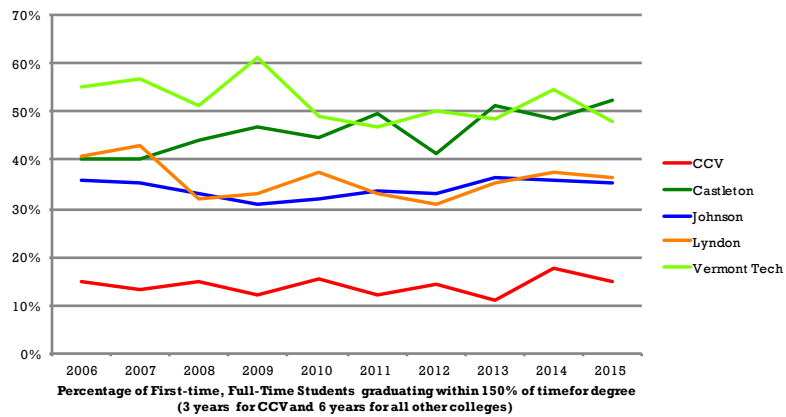
Graduation Rates (new students starting in Fall 2009)

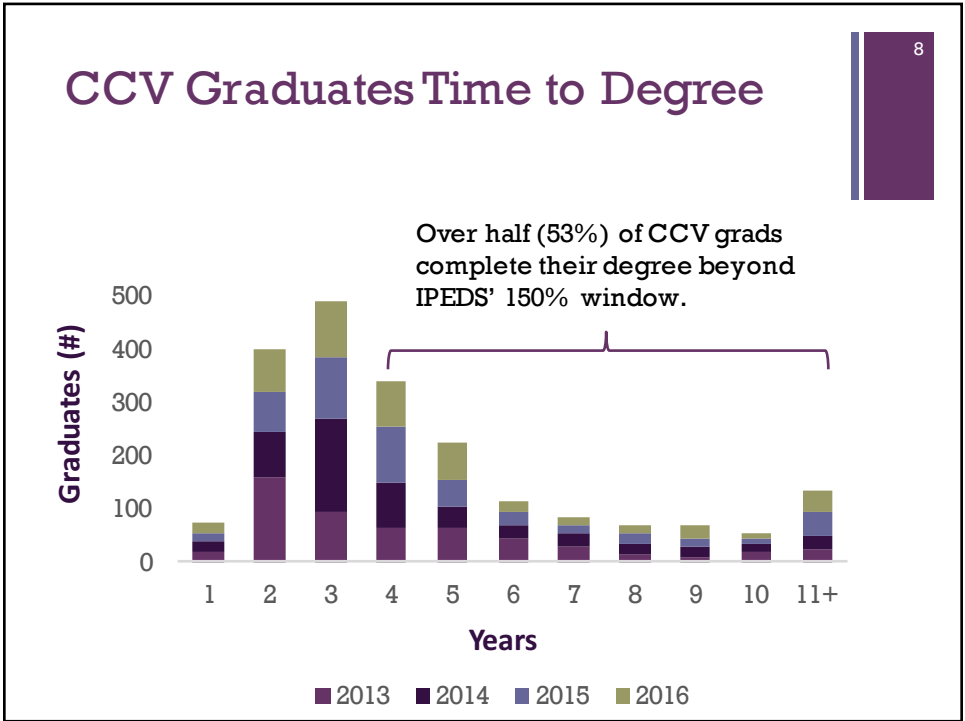
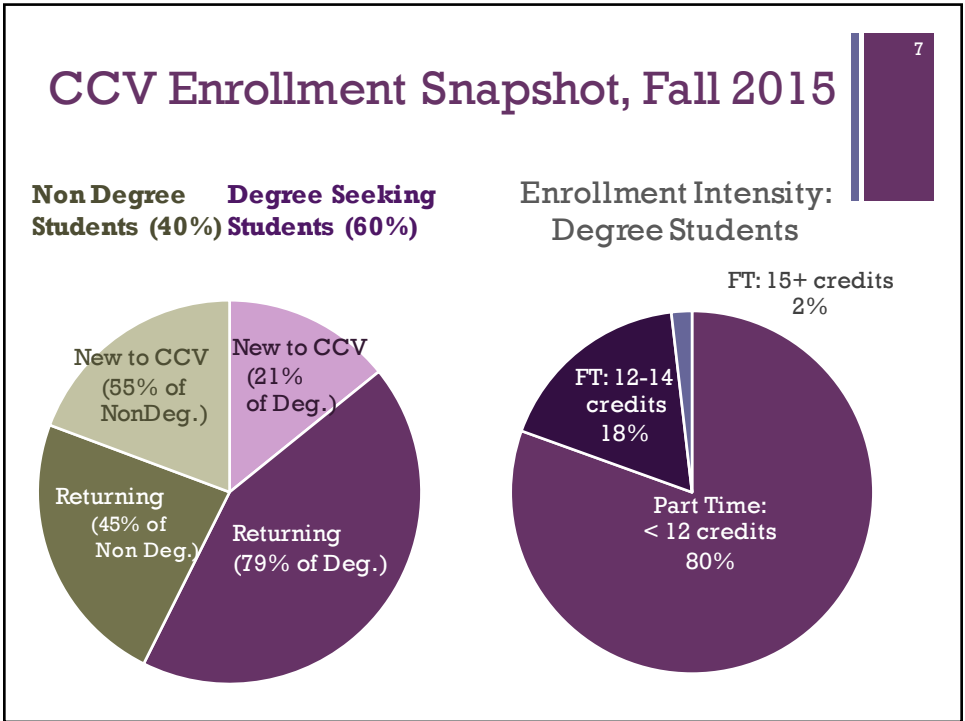
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Graduation Rate History

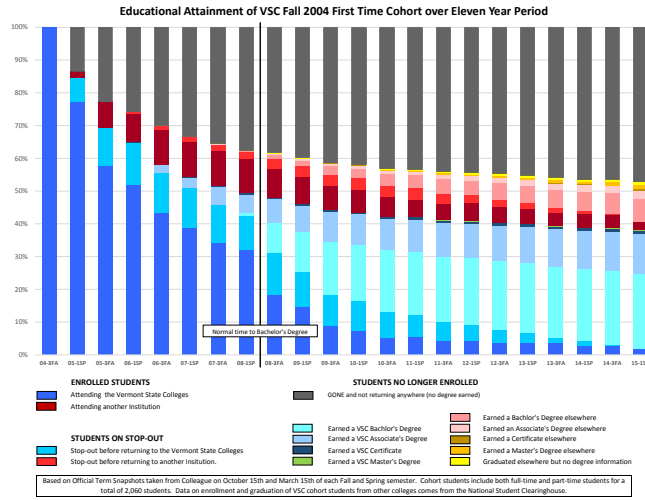
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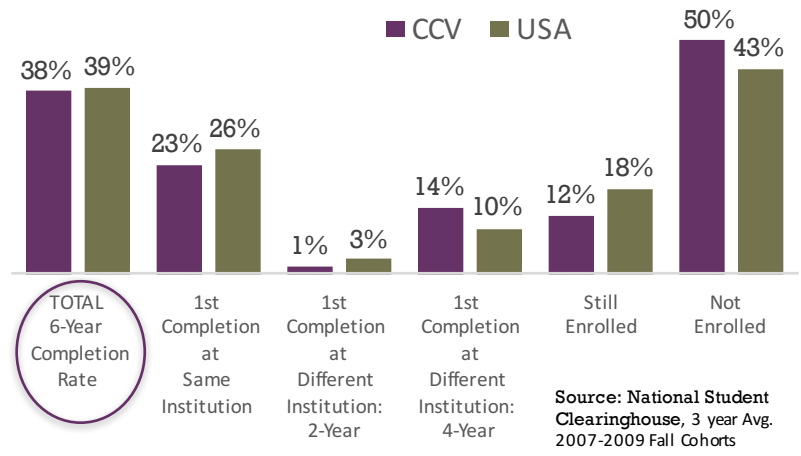
What happens over 11 years? all 2004 first time students in VSC, full & part time

9



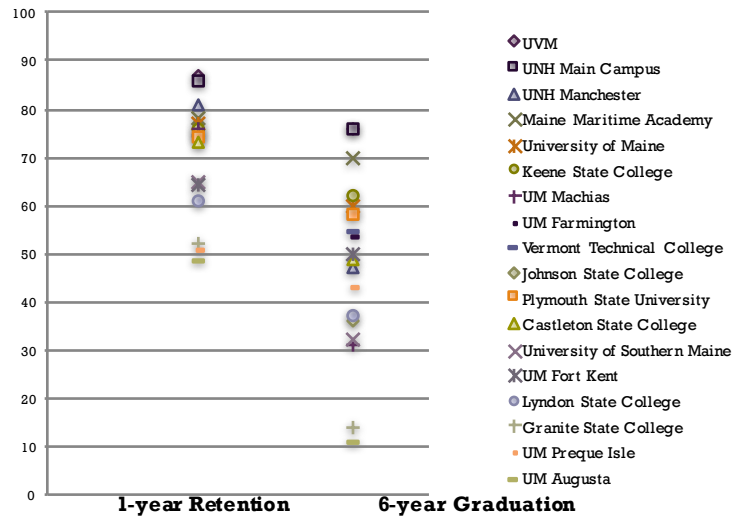
Community College Students: 6-Year Persistence

10



Comparative Context: 4-Year Publics in Northern NE

11



Current Strategies Across the VSC

12

“Relevant, Relational Advising” and Building Community

- CCV New Student Advising Appointments (since 2013)
- CCV expansion of career advising services (new 2015)
- Johnson first-year learning communities
- Castleton first-year seminar and student orientation peer mentors

Early Warning Systems & Supports

- Castleton Success Coach, Faculty Advising Handbook (new 2016)
- Johnson first-year professional advising staff (new 2015)
- Lyndon data-driven interventions (unmet financial need, h.s. GPA)
- Vermont Tech drop-in math tutoring during faculty office hours, academic readiness working group (summer 2016)

Curriculum Streamlining & Degree Maps

- Vermont Tech limit on max credits for degree, first-year math revision
- Lyndon degree maps, winter & summer terms to complete 30 cr.
- Johnson “Finish in 4” degree maps (new 2016)

National Evidence-Based Strategies to Increase Success

13

- Degree maps to guide student choices
- Limit maximum credits required for a degree (60/120)
- Mandatory and intrusive advising
- Support completion of 30 credits annually
- Academic support combined with credit-bearing coursework (“corequisite remediation”)

*For Discussion:
Challenges for Improvement*

14

System Policies & Practices That Support Student Success

15

- ✓ **This presentation, and annual review of data and efforts!**
- ✓ Tuition policy: full-time tuition at four-year institutions covers 12-18 credits, incentivizing students to enroll full time (15 credits) or higher
- ✓ Policies 106 and 111: VSC-wide general education equivalencies and single course database
- ✓ **New** transfer pathways from CCV to 4-year programs