

May 25, 2017

TO: Long Range Planning Committee

Jerry Diamond, Chair

Lynn Dickinson

Church Hindes

Tim Jerman

Karen Luneau, Vice Chair

Martha O'Connor

FROM: Jeb Spaulding, Chancellor



RE: Long Range Planning Committee Meeting on May 31, 2017

The Long Range Planning Committee of the VSC Board of Trustees will hold a regular meeting on Tuesday, May 31st starting at 10:00 a.m. in Room 101 at the Chancellor's Office in Montpelier. The agenda and materials are attached.

I can be reached at (802) 224-3036 if you have any questions.

Thank you.

cc: VSC Board of Trustees  
Council of Presidents

**VERMONT STATE COLLEGES  
BOARD OF TRUSTEES  
LONG RANGE PLANNING COMMITTEE MEETING**

**May 31, 2017 at 10:00 a.m.**

**AGENDA**

1. Call to order
2. Approval of the May 9, 2017 meeting minutes
3. Discussion of challenges in current higher education landscape
4. Other business
5. Comments from the public

## **Unapproved minutes of the Long Range Planning Committee meeting Tuesday, May 9, 2017**

*Note: These are unapproved minutes, subject to amendment and/or approval at the subsequent meeting.*

The Vermont State Colleges Board of Trustees Long Range Planning Committee conducted a meeting Tuesday, May 9, 2017 at the Chancellor's Office in Montpelier.

Committee members present: Jerry Diamond (Chair), Lynn Dickinson, Church Hindes, Tim Jerman, Karen Luneau (Vice-Chair), Martha O'Connor

Other Trustees: Bill Lippert, Jim Masland, Linda Milne

Chancellor's Office Staff: Jeb Spaulding, Chancellor  
Steve Wisloski, Chief Financial Officer  
Yasmine Ziesler, Chief Academic Officer

College Presidents: Nolan Atkins, Elaine Collins, Joyce Judy, Pat Moulton, Dave Wolk

Chancellor's Office Staff: Tricia Coates, Director of External & Governmental Affairs  
Todd Daloz, Associate General Counsel  
Sheilah Evans, System Controller & Senior Director of Financial Operations  
Jeb Spaulding, Chancellor  
Steve Wisloski, Chief Financial Officer  
Yasmine Ziesler, Chief Academic Officer

From the Colleges: Scott Dikeman, Dean of Administration, Castleton University  
Arielle Ferrell, Student, Castleton University  
Loren Loomis Hubbell, Dean of Administration, Lyndon State College  
Laura Jakubowski, Director of Finance, Castleton University  
Brendan Lalor, Professor of Philosophy, Castleton University  
Marty McMahon, Veterans Advisor, Castleton University  
Maurice Ouimet, Dean of Enrollment, Castleton University  
Frances Ryan, Librarian, Castleton University  
Sharron Scott, Dean of Administration, Johnson State College  
Lit Tyler, Dean of Administration, Vermont Technical College  
Beth Walsh, VSCUP President, Johnson State College

Chair Diamond called the meeting to order at 10:00 a.m.

1. Approval of the minutes of the August 24, 2016 meeting

Trustee Dickinson moved and Trustee Luneau seconded the approval of the minutes. The minutes were approved unanimously.

2. Presentation and discussion with Vermont Tech President Pat Moulton

President Moulton gave a presentation on future possibilities for the college's farms.

Trustee Dickinson made the following motion:

I move that the Long Range Planning Committee of the VSC Board of Trustees enter executive session, pursuant to 1 V.S.A. § 313(a)(1)(A) and (F), for the purpose of discussing contracts and to receive confidential attorney-client communications. Because premature general public knowledge of these discussions would place VSC at a substantial disadvantage, it is appropriate for the Committee to enter executive session. Along with the members of the Board present at this meeting, in its discretion, the Board invites the Chancellor, VSC General Counsel, the President of Vermont Technical College and the Dean of Administration of Vermont Technical College to attend.

The motion was seconded by Trustee Hindes and approved unanimously. The Committee entered executive session at 10:06 a.m., exited executive session at 10:48 a.m., and took no action.

President Moulton introduced potential next steps for thinking about future of the Williston campus. There are options regarding the campus' current location:

- \$10,000 to search for other sites
- \$15-20,000 to develop existing campus improvement recommendations
- \$50,000 to do analysis, asset management review, space utilization
- \$80-130,000 for full analysis and long-range plan

President Moulton stated she suspects the sale price of the property would not cover costs to relocate elsewhere, and the location is desirable for Vermont Tech.

Chancellor Spaulding stated that Vermont Tech needs to figure out what kinds of programming are most appropriate first, and then consider facilities needs. He recommended forming a working group with some external members. President Moulton will ask Professor Allan Rodgers to do this strategic planning work.

Chair Diamond inquired whether Vermont Tech would need to include any projects in next year's budget to be considered by the Finance & Facilities Committee.

President Moulton answered that she is looking for Board direction as to whether to explore other locations first. They can hold off on the \$100K+ master plan for now, and can look first to smaller improvements to accomplish over the next five years. A 2010 report from Northern Architects recommended rebuilding one building at a time and including parking underneath. There could be options to partner with a developer.

Chancellor Spaulding agreed with President Moulton regarding the desirability of the campus' current location. There was general agreement among the trustees that the location is good. Trustee Lippert stated he wants to hear the discussion about the Williston campus embedded in a strategic vision for Vermont Tech overall.

3. Progress update on the Six Strategic Priorities and associated action steps

Chief Academic Officer Yasmine Ziesler presented to the Committee an update on how the system has met the six strategic priorities set by the Board in 2015.

4. Discussion of challenges in current higher education landscape

The Committee decided to delay this conversation until May 31, 2017 and would hold a meeting for this purpose prior to the Finance & Facilities Committee meeting that day.

5. Discussion regarding extension of the Long Range Planning Committee

The Long Range Planning Committee was formed by the Board in April 2015. Its charge states, "The Committee shall sunset on June 30, 2017, unless reauthorized by the Board." The Committee discussed this upcoming deadline. Chancellor Spaulding recommended that the Committee remain active and hold quarterly meetings to assist with greater strategic needs. The Committee members agreed and will recommend to the full Board that the Committee be reauthorized.

6. Other business

The Committee discussed the impact of the new free tuition plan adopted by the state of New York. There is concern about potential out-of-state students remaining in New York as a result of this program. There are additional concerns regarding international students and the impact recent immigration-related issues may have on their enrollment.

7. Comments from the public

There were no comments from the public.

The meeting was adjourned at 12:45 p.m.